

**THE CORPORATION OF DELTA
2014 FINANCIAL PLAN**

EXPENDITURES SUMMARY

	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Mayor and Council	873,000	877,000	4,000
Office of Chief Administrative Officer	503,000	505,000	2,000
Clerks	1,572,000	1,800,000	228,000
Legal Services	2,630,000	2,710,000	80,000
Office of Climate Action and Environment	637,500	646,500	9,000
Property Use and Compliance	2,626,000	2,764,000	138,000
Community Planning and Development	5,237,000	5,696,500	459,500
Engineering	18,863,500	18,575,500	(288,000)
Finance	7,395,500	7,638,500	243,000
Fire and Emergency Services	22,736,500	22,775,000	38,500
Human Resources and Corporate Planning	2,347,000	2,384,000	37,000
Parks, Recreation and Culture	27,219,500	27,752,500	533,000
Police	33,846,500	34,616,000	769,500
Fiscal	9,361,500	8,778,500	(583,000)
Utilities	34,949,500	35,432,500	483,000
E-Comm	1,600,000	1,650,000	50,000
	<u>172,398,000</u>	<u>174,601,500</u>	<u>2,203,500</u>
CAPITAL			
Civic Buildings	1,070,500	1,020,500	(50,000)
Engineering/Utilities	27,199,500	24,207,000	(2,992,500)
Finance	1,303,500	1,196,500	(107,000)
Fire and Emergency Services	125,000	1,133,000	1,008,000
Parks, Recreation and Culture	925,500	1,300,500	375,000
Police	797,000	989,000	192,000
Major Projects	14,522,000	17,025,000	2,503,000
Corporate	10,000,000	10,000,000	-
Capital Projects Carried Forward Provision	31,500,000	43,000,000	11,500,000
	<u>87,443,000</u>	<u>99,871,500</u>	<u>12,428,500</u>
TOTAL EXPENDITURES	<u>259,841,000</u>	<u>274,473,000</u>	<u>14,632,000</u>

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REVENUES SUMMARY

	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Clerks	6,000	146,000	140,000
Legal Services	687,500	620,500	(67,000)
Office of Climate Action and Environment	8,000	8,000	-
Property Use and Compliance	2,037,000	2,050,000	13,000
Community Planning and Development	1,532,000	1,919,500	387,500
Engineering	3,243,000	2,884,000	(359,000)
Finance	235,500	235,500	-
Fire and Emergency Services	85,000	85,000	-
Human Resources and Corporate Planning	192,000	192,000	-
Parks, Recreation and Culture	7,662,000	8,091,000	429,000
Police	4,006,000	4,085,000	79,000
Fiscal	13,360,500	11,859,500	(1,501,000)
Utilities	34,949,500	35,432,500	483,000
	<u>68,004,000</u>	<u>67,608,500</u>	<u>(395,500)</u>
CAPITAL			
Civic Buildings	50,000	-	(50,000)
Engineering/Utilities	19,856,000	15,965,500	(3,890,500)
Finance	1,085,000	978,000	(107,000)
Fire and Emergency Services	67,000	1,075,000	1,008,000
Parks, Recreation and Culture	665,000	1,040,000	375,000
Police	729,000	911,000	182,000
Major Projects	14,522,000	17,025,000	2,503,000
Corporate	10,000,000	10,000,000	-
Capital Projects Carried Forward Provision	31,500,000	43,000,000	11,500,000
	<u>78,474,000</u>	<u>89,994,500</u>	<u>11,520,500</u>
TOTAL REVENUES BEFORE TAX DRAW	<u>146,478,000</u>	<u>157,603,000</u>	<u>11,125,000</u>
TAX DRAW	<u>113,363,000</u>	<u>116,870,000</u>	<u>3,507,000</u>
TOTAL REVENUES	<u><u>259,841,000</u></u>	<u><u>274,473,000</u></u>	<u><u>14,632,000</u></u>

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TAX DRAW	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Mayor and Council	873,000	877,000	4,000
Office of Chief Administrative Officer	503,000	505,000	2,000
Clerks	1,566,000	1,654,000	88,000
Legal Services	1,942,500	2,089,500	147,000
Office of Climate Action and Environment	629,500	638,500	9,000
Property Use and Compliance	589,000	714,000	125,000
Community Planning and Development	3,705,000	3,777,000	72,000
Engineering	15,620,500	15,691,500	71,000
Finance	7,160,000	7,403,000	243,000
Fire and Emergency Services	22,651,500	22,690,000	38,500
Human Resources and Corporate Planning	2,155,000	2,192,000	37,000
Parks, Recreation and Culture	19,557,500	19,661,500	104,000
Police	29,840,500	30,531,000	690,500
Fiscal	(3,999,000)	(3,081,000)	918,000
E-Comm	1,600,000	1,650,000	50,000
	<u>104,394,000</u>	<u>106,993,000</u>	<u>2,599,000</u>
CAPITAL			
Civic Buildings	1,020,500	1,020,500	-
Engineering/Utilities	7,343,500	8,241,500	898,000
Finance	218,500	218,500	-
Fire and Emergency Services	58,000	58,000	-
Parks, Recreation and Culture	260,500	260,500	-
Police	68,000	78,000	10,000
Major Projects	-	-	-
Corporate	-	-	-
	<u>8,969,000</u>	<u>9,877,000</u>	<u>908,000</u>
TOTAL TAX DRAW	<u>113,363,000</u>	<u>116,870,000</u>	<u>3,507,000</u>

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MAYOR AND COUNCIL	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures	873,000	877,000	4,000
Revenues	-	-	-
Operating Tax Draw	873,000	877,000	4,000

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OFFICE OF CHIEF ADMINISTRATIVE OFFICER	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures	<u>503,000</u>	<u>505,000</u>	<u>2,000</u>
Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Operating Tax Draw	<u><u>503,000</u></u>	<u><u>505,000</u></u>	<u><u>2,000</u></u>

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CLERKS	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Clerk's Office	1,044,000	1,141,000	97,000
Support Services	426,000	417,000	(9,000)
Elections (Note 1)	70,000	210,000	140,000
Volunteer Recognition	11,500	11,500	-
Committees and Boards	17,000	17,000	-
Board of Variance	3,500	3,500	-
Total Expenditures	1,572,000	1,800,000	228,000
Revenues			
Elections (Note 1)	-	140,000	140,000
Board of Variance	6,000	6,000	-
Total Revenues	6,000	146,000	140,000
Operating Tax Draw	1,566,000	1,654,000	88,000

Note 1: 2014 election costs, funded by reserves

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LEGAL SERVICES	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
In-House Legal	332,000	337,500	5,500
Lands Management	282,500	286,000	3,500
Risk Management	1,819,000	1,890,000	71,000
Outside Legal Services	196,500	196,500	-
Total Expenditures	2,630,000	2,710,000	80,000
Revenues			
Land and Building Leases	597,500	530,500	(67,000)
Legal Services	90,000	90,000	-
Total Revenues	687,500	620,500	(67,000)
Operating Tax Draw	1,942,500	2,089,500	147,000

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OFFICE OF CLIMATE ACTION AND ENVIRONMENT	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Administration	533,000	542,000	9,000
Air and Water Pollution	55,500	55,500	-
Pest and Invasive Plant Control	49,000	49,000	-
Total Expenditures	637,500	646,500	9,000
Revenues			
Pest and Invasive Plant Control	8,000	8,000	-
Total Revenues	8,000	8,000	-
Operating Tax Draw	629,500	638,500	9,000

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PROPERTY USE AND COMPLIANCE	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Business Licences	62,000	65,500	3,500
Bylaw Enforcement	1,035,000	1,062,500	27,500
Bylaw Enforcement (Secondary Suites)	547,000	547,000	-
Animal Control (Note 1)	982,000	1,089,000	107,000
Total Expenditures	2,626,000	2,764,000	138,000
Revenues			
Business Licences	1,026,000	1,050,000	24,000
Bylaw Enforcement	127,000	127,000	-
Bylaw Enforcement (Secondary Suites)	547,000	547,000	-
Animal Control	337,000	326,000	(11,000)
Total Revenues	2,037,000	2,050,000	13,000
Operating Tax Draw	589,000	714,000	125,000

Note 1: Delta Community Animal Shelter evening and night shift coverage

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COMMUNITY PLANNING AND DEVELOPMENT	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Application Centre	611,000	694,000	83,000
Development Services	1,826,000	1,987,500	161,500
Information and Administration (Note 1)	689,500	772,000	82,500
Planning	2,110,500	2,243,000	132,500
Total Expenditures	5,237,000	5,696,500	459,500
Revenues			
Sales of Goods and Services	8,000	15,000	7,000
Zoning Bylaw Review (Note 1)	-	75,000	75,000
Application Fees	300,000	400,000	100,000
Building and Plumbing Permits, and other	1,224,000	1,429,500	205,500
Total Revenues	1,532,000	1,919,500	387,500
Operating Tax Draw	3,705,000	3,777,000	72,000

Note 1: Zoning bylaw review and update project, partially funded from reserves

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ENGINEERING	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Engineering Administration			
Customer Service (Note 1)	1,587,000	1,467,500	(119,500)
Design and Construction (Note 1)	721,000	877,000	156,000
FRFCP-Right of Way	19,000	19,000	-
GIS	171,000	174,000	3,000
Roads	760,000	772,500	12,500
School Crossing Guard Program	87,000	87,000	-
Survey and Drafting	497,500	504,500	7,000
Utilities	565,500	573,000	7,500
	<u>4,408,000</u>	<u>4,474,500</u>	<u>66,500</u>
Engineering Operations			
Administration	976,500	910,500	(66,000)
Drainage	1,897,500	1,955,000	57,500
Dykes Maintenance	133,000	133,500	500
Irrigation	134,000	132,500	(1,500)
Labour and Supervision	3,237,000	3,257,000	20,000
Weed Control	71,000	71,500	500
Roads and Street Maintenance	4,694,500	4,966,000	271,500
Yards and Building Maintenance	232,000	223,000	(9,000)
	<u>11,375,500</u>	<u>11,649,000</u>	<u>273,500</u>
TransLink (Note 2)	1,446,000	1,337,000	(109,000)
Recoverable Services	<u>1,058,000</u>	<u>906,500</u>	<u>(151,500)</u>
	2,504,000	2,243,500	(260,500)
Debt Payments	<u>576,000</u>	<u>208,500</u>	<u>(367,500)</u>
Total Expenditures	<u>18,863,500</u>	<u>18,575,500</u>	<u>(288,000)</u>

Note 1: Staffing re-allocation

Note 2: TransLink operating expenditures, offsetting revenues

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ENGINEERING	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Revenues			
Engineering Administration			
Customer Service	10,000	10,000	-
Movie - Facility Rentals	15,000	15,000	-
Gateway Program Grant (Note 1)	100,000	-	(100,000)
Highway Use Permits	8,000	8,000	-
Map Sales	5,000	5,000	-
Telecommunications Agreements	154,000	154,000	-
Street Furniture	100,000	100,000	-
	<u>392,000</u>	<u>292,000</u>	<u>(100,000)</u>
Engineering Operations			
Weed Control	5,000	5,000	-
TransLink (Note 2)	1,446,000	1,337,000	(109,000)
Recoverable Services	<u>1,400,000</u>	<u>1,250,000</u>	<u>(150,000)</u>
	2,846,000	2,587,000	(259,000)
Total Revenues	<u>3,243,000</u>	<u>2,884,000</u>	<u>(359,000)</u>
Operating Tax Draw	<u>15,620,500</u>	<u>15,691,500</u>	<u>71,000</u>
CAPITAL (including Utilities)			
Expenditures	<u>27,199,500</u>	<u>24,207,000</u>	<u>(2,992,500)</u>
Revenues	<u>19,856,000</u>	<u>15,965,500</u>	<u>(3,890,500)</u>
Capital Tax Draw	<u>7,343,500</u>	<u>8,241,500</u>	<u>898,000</u>
Tax Draw	<u><u>22,964,000</u></u>	<u><u>23,933,000</u></u>	<u><u>969,000</u></u>

Note 1: Gateway Program funding

Note 2: TransLink operating revenues, offsetting expenditures

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FINANCE	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Finance Administration	361,500	367,000	5,500
Financial Services	2,568,500	2,603,000	34,500
Budgets and Taxation	1,373,500	1,436,000	62,500
Information Services	2,857,000	2,997,500	140,500
Fee-for-Service Agreements and Grants	235,000	235,000	-
Total Expenditures	7,395,500	7,638,500	243,000
Revenues			
Taxation and Other Revenues	235,500	235,500	-
Total Revenues	235,500	235,500	-
Operating Tax Draw	7,160,000	7,403,000	243,000
CAPITAL			
Expenditures	1,303,500	1,196,500	(107,000)
Revenues	1,085,000	978,000	(107,000)
Capital Tax Draw	218,500	218,500	-
Tax Draw	7,378,500	7,621,500	243,000

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FIRE AND EMERGENCY SERVICES	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Administration	1,082,000	1,098,500	16,500
Building	326,500	349,500	23,000
Communications	85,000	85,000	-
Emergency Measures	297,000	299,000	2,000
Equipment	1,286,000	1,283,000	(3,000)
Hazardous Material Response Program	79,500	79,500	-
Prevention	526,500	526,500	-
Suppression	18,487,500	18,487,500	-
Training	566,500	566,500	-
Total Expenditures	22,736,500	22,775,000	38,500
Revenues			
Fire Training Recovery	10,000	10,000	-
TFN Fire Protection Service Agreement	70,000	70,000	-
Miscellaneous Revenues	5,000	5,000	-
Total Revenues	85,000	85,000	-
Operating Tax Draw	22,651,500	22,690,000	38,500
CAPITAL			
Expenditures	125,000	1,133,000	1,008,000
Revenues	67,000	1,075,000	1,008,000
Capital Tax Draw	58,000	58,000	-
Tax Draw	22,709,500	22,748,000	38,500

Note 1: Fire and Emergency Services operating budgets do not include provisions for Fire contract settlement

THE CORPORATION OF DELTA
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HUMAN RESOURCES AND CORPORATE PLANNING	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Human Resources and Corporate Planning	2,068,000	2,094,500	26,500
Emergency Planning	55,000	50,000	(5,000)
Special Projects	24,500	24,500	-
Occupational Health and Safety	40,500	50,500	10,000
Boundary Bay Airport	45,500	45,500	-
CUPE Recoverable Expenses	113,500	119,000	5,500
Total Expenditures	2,347,000	2,384,000	37,000
Revenues			
CUPE Expenses Recovered	114,000	119,000	5,000
Emergency Planning	5,000	-	(5,000)
Boundary Bay Airport	73,000	73,000	-
Total Revenues	192,000	192,000	-
Operating Tax Draw	2,155,000	2,192,000	37,000

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PARKS, RECREATION AND CULTURE	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Director's Office and Commission	349,000	354,500	5,500
Culture and Community Development	2,096,500	2,225,500	129,000
Community Recreation Services (Note 1)	17,421,000	17,779,500	358,500
Parks and Planning Services	4,866,000	5,101,000	235,000
Building Maintenance	1,773,500	1,835,000	61,500
Emergency Planning Program	115,000	117,000	2,000
Lifecycle Equipment Replacement and Facility Refurbishment	340,000	340,000	-
Debt Payments	258,500	-	(258,500)
Total Expenditures	27,219,500	27,752,500	533,000
Revenues			
Culture and Community Development	305,000	321,000	16,000
Community Recreation Services (Note 1)	7,128,500	7,526,000	397,500
Parks and Planning Services	228,500	244,000	15,500
Total Revenues	7,662,000	8,091,000	429,000
Operating Tax Draw	19,557,500	19,661,500	104,000
CAPITAL			
Expenditures	925,500	1,300,500	375,000
Revenues	665,000	1,040,000	375,000
Capital Tax Draw	260,500	260,500	-
Tax Draw	19,818,000	19,922,000	104,000

Note 1: Increase in community recreation service expenditures, offsetting revenues

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POLICE	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Administration and Human Resources	12,222,000	12,369,500	147,500
Criminal Investigations	5,124,500	5,852,000	727,500
Operational Support	5,097,500	5,306,500	209,000
Patrol	9,861,000	9,654,500	(206,500)
Police Secondments	1,541,500	1,433,500	(108,000)
Total Expenditures	33,846,500	34,616,000	769,500
Revenues			
Building Rentals and Other	10,000	10,000	-
Fines and Fees	200,000	200,000	-
Grants	80,500	80,500	-
Recoverables	210,000	397,000	187,000
TFN Service Agreement	90,000	90,000	-
Traffic Fine Revenue Sharing Program	1,874,000	1,874,000	-
Police Secondments	1,541,500	1,433,500	(108,000)
Total Revenues	4,006,000	4,085,000	79,000
Operating Tax Draw	29,840,500	30,531,000	690,500
CAPITAL			
Expenditures	797,000	989,000	192,000
Revenues	729,000	911,000	182,000
Capital Tax Draw	68,000	78,000	10,000
Tax Draw	29,908,500	30,609,000	700,500

Note 1: 2014 Police operating budget includes the approved Police Staffing Plan. Police operating budgets do not include provisions for Police contract settlement

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FISCAL	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Council Contingency	800,000	300,000	(500,000)
Debt Payments	498,000	498,000	-
Early Debt Repayment	619,500	-	(619,500)
Fraser Valley Regional Library	3,190,500	3,263,000	72,500
Interest/Finance/Administrative Charges	41,000	41,000	-
Inventory Adjustment	20,000	20,000	-
MFA Debt Reserves and Surplus (Note 1)	1,055,000	19,000	(1,036,000)
Prior Period Adjustments	100,000	150,000	50,000
Special Projects and Requirements	1,727,000	3,117,500	1,390,500
Tourist Promotion	60,000	60,000	-
Business Improvement Association of Tsawwassen	122,000	124,000	2,000
EI/Sick Leave	420,500	420,500	-
Transfer to Reserves (Note 2)	708,000	765,500	57,500
Total Expenditures	9,361,500	8,778,500	(583,000)

Note 1: MFA debt reserves and surplus, offsetting revenues

Note 2: Transfer to reserves represents transfers to statutory reserves and reserve accounts

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FISCAL	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Revenues			
Carbon Tax Revenue Incentive Program	160,000	200,000	40,000
Payments-In-Lieu of Taxes			
Federal/Provincial Government	175,000	200,000	25,000
Port Metro Vancouver	400,000	450,000	50,000
BC Hydro	1,773,000	1,812,000	39,000
BC Rail	300,000	317,500	17,500
Fortis BC	497,000	472,000	(25,000)
Delta Cable	165,000	155,000	(10,000)
Telus	172,500	166,000	(6,500)
Ports Properties Compensation	330,000	335,500	5,500
Special Assessments	104,000	103,500	(500)
Business Improvement Association of Tsawwassen	122,000	124,000	2,000
Investment	2,050,000	2,300,000	250,000
MFA Debt Reserves and Surplus (Note 1)	1,055,000	19,000	(1,036,000)
Penalties and Interest on Taxes	870,000	940,000	70,000
Landfill	2,850,000	2,380,000	(470,000)
Other			
Equipment Sales	75,000	75,000	-
Cash-In-Lieu Contributions	150,000	150,000	-
WCB/Jury Time Loss	200,000	300,000	100,000
Other	92,500	110,000	17,500
Utility Overhead Recovery	1,100,000	1,100,000	-
Prior Period Adjustments	100,000	150,000	50,000
Transfer from Reserves	619,500	-	(619,500)
Total Revenues	13,360,500	11,859,500	(1,501,000)
Operating Tax Draw	(3,999,000)	(3,081,000)	918,000

Note 1: MFA debt reserves and surplus, offsetting expenditures

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UTILITIES	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
OPERATING			
Expenditures			
Sewer Utility	9,937,000	10,295,000	358,000
Solid Waste Utility	5,388,000	5,433,000	45,000
Water Utility	19,624,500	19,704,500	80,000
Total Expenditures	34,949,500	35,432,500	483,000
Revenues			
Sewer Utility	9,937,000	10,295,000	358,000
Solid Waste Utility	5,388,000	5,433,000	45,000
Water Utility	19,624,500	19,704,500	80,000
Total Revenues	34,949,500	35,432,500	483,000
Operating Tax Draw	-	-	-

THE CORPORATION OF DELTA
2014 FINANCIAL PLAN

DEBT PAYMENTS	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
Engineering	576,000	208,500	(367,500)
Parks, Recreation and Culture	258,500	-	(258,500)
Fiscal	<u>498,000</u>	<u>498,000</u>	<u>-</u>
	<u>1,332,500</u>	<u>706,500</u>	<u>(626,000)</u>
Sewer Utility	82,000	65,000	(17,000)
Water Utility	<u>813,500</u>	<u>412,000</u>	<u>(401,500)</u>
	<u>895,500</u>	<u>477,000</u>	<u>(418,500)</u>
Total Debt Payments	<u>2,228,000</u>	<u>1,183,500</u>	<u>(1,044,500)</u>
Early Debt Repayment	<u>619,500</u>	<u>-</u>	<u>(619,500)</u>

Date: 2/25/2014

THE CORPORATION OF DELTA
2014 FINANCIAL PLAN

TAX LEVY	2013 BUDGET	2014 BUDGET	INCREASE (DECREASE) Over 2013
	\$	\$	\$
General			
General	102,515,500	105,603,500	3,088,000
Fraser Valley Regional Library	3,190,500	3,263,000	72,500
Neighbourhood Road Improvements	3,000,000	3,750,000	750,000
Recreation			
LD Recreation Area	63,500	-	(63,500)
ND Recreation Area	112,000	-	(112,000)
SD Recreation Area	69,500	-	(69,500)
Sungod Expansion	495,500	496,500	1,000
Drainage			
Annacis Drainage	181,000	201,000	20,000
Drainage	3,735,500	3,556,000	(179,500)
Total Tax Levy	<u>113,363,000</u>	<u>116,870,000</u>	<u>3,507,000</u>