



Delta

2021 FINANCIAL PLAN

CITY OF DELTA

2021 FINANCIAL PLAN

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CITY OF DELTA
2021 FINANCIAL PLAN

EXPENDITURES SUMMARY

**2020
BUDGET**

**2021
BUDGET**

**INCREASE
(DECREASE)**

\$

\$

\$

OPERATING

Mayor and Council	1,088,000	1,093,500	5,500
Office of the City Manager	832,500	840,000	7,500
Communications	681,000	811,000	130,000
Community Planning and Development	6,785,500	7,391,500	606,000
Corporate Services	2,722,500	2,717,000	(5,500)
Legal Services	3,687,500	3,915,500	228,000
Engineering	23,313,500	23,970,000	656,500
Finance	9,041,000	9,216,000	175,000
Fire and Emergency Services	33,029,000	33,978,000	949,000
Human Resources	2,183,500	2,208,500	25,000
Office of the City Clerk	1,884,500	1,957,000	72,500
Parks, Recreation and Culture	31,392,000	32,107,500	715,500
Police	47,963,000	49,659,000	1,696,000
Property Use and Compliance	3,432,000	3,494,000	62,000
Fiscal	12,202,000	14,141,500	1,939,500
General Operating	180,237,500	187,500,000	7,262,500
Utilities Operating	43,366,000	45,496,000	2,130,000
Total Operating Expenditures	223,603,500	232,996,000	9,392,500

CAPITAL

Civic Buildings	3,850,000	3,850,000	-
Climate Action and Environment	154,500	291,000	136,500
Engineering	31,691,500	31,960,000	268,500
Finance	1,466,000	1,215,000	(251,000)
Fire and Emergency Services	1,479,000	2,455,000	976,000
Parks, Recreation and Culture	1,990,000	3,857,500	1,867,500
Police	866,000	816,000	(50,000)
Major Projects	6,030,000	6,390,000	360,000
Corporate	10,000,000	10,000,000	-
New Capital Projects	57,527,000	60,834,500	3,307,500
Capital Projects Carried Forward Provision	55,000,000	55,000,000	-
Total Capital Expenditures	112,527,000	115,834,500	3,307,500

TOTAL EXPENDITURES

336,130,500

348,830,500

12,700,000

CITY OF DELTA
2021 FINANCIAL PLAN

REVENUES SUMMARY

**2020
BUDGET**

**2021
BUDGET**

**INCREASE
(DECREASE)**

\$

\$

\$

OPERATING

Community Planning and Development	2,057,000	2,857,000	800,000
Corporate Services	223,000	223,000	-
Legal Services	315,500	315,500	-
Engineering	4,341,500	4,158,000	(183,500)
Finance	399,500	386,500	(13,000)
Fire and Emergency Services	181,000	615,000	434,000
Human Resources	247,500	271,000	23,500
Office of the City Clerk	6,000	6,000	-
Parks, Recreation and Culture	4,281,000	4,281,000	-
Police	8,679,500	9,344,000	664,500
Property Use and Compliance	2,378,500	2,459,000	80,500
Fiscal	19,750,000	20,603,000	853,000
General Operating	42,860,000	45,519,000	2,659,000
Utilities Operating	43,366,000	45,496,000	2,130,000
Total Operating Revenues	86,226,000	91,015,000	4,789,000

CAPITAL

Climate Action and Environment	154,500	291,000	136,500
Engineering	22,163,000	21,773,500	(389,500)
Finance	1,223,000	997,000	(226,000)
Fire and Emergency Services	1,379,000	2,355,000	976,000
Parks, Recreation and Culture	1,375,000	2,342,500	967,500
Police	616,000	638,000	22,000
Major Projects	5,530,000	5,798,500	268,500
Corporate	10,000,000	10,000,000	-
New Capital Projects	42,440,500	44,195,500	1,755,000
Capital Projects Carried Forward Provision	55,000,000	55,000,000	-
Total Capital Revenues	97,440,500	99,195,500	1,755,000

REVENUES BEFORE TAX DRAW 183,666,500 190,210,500 6,544,000

TAX DRAW 152,464,000 158,620,000 6,156,000

TOTAL REVENUES 336,130,500 348,830,500 12,700,000

CITY OF DELTA
2021 FINANCIAL PLAN

TAX DRAW	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Mayor and Council	1,088,000	1,093,500	5,500
Office of the City Manager	832,500	840,000	7,500
Communications	681,000	811,000	130,000
Community Planning and Development	4,728,500	4,534,500	(194,000)
Corporate Services	2,499,500	2,494,000	(5,500)
Legal Services	3,372,000	3,600,000	228,000
Engineering	18,972,000	19,812,000	840,000
Finance	8,641,500	8,829,500	188,000
Fire and Emergency Services	32,848,000	33,363,000	515,000
Human Resources	1,936,000	1,937,500	1,500
Office of the City Clerk	1,878,500	1,951,000	72,500
Parks, Recreation and Culture	27,111,000	27,826,500	715,500
Police	39,283,500	40,315,000	1,031,500
Property Use and Compliance	1,053,500	1,035,000	(18,500)
Fiscal	(7,548,000)	(6,461,500)	1,086,500
	137,377,500	141,981,000	4,603,500

CAPITAL

Civic Buildings	3,850,000	3,850,000	-
Engineering	9,528,500	10,186,500	658,000
Finance	243,000	218,000	(25,000)
Fire and Emergency Services	100,000	100,000	-
Parks, Recreation and Culture	615,000	1,515,000	900,000
Police	250,000	178,000	(72,000)
Major Projects	500,000	591,500	91,500
	15,086,500	16,639,000	1,552,500

TOTAL TAX DRAW	152,464,000	158,620,000	6,156,000
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CITY OF DELTA
2021 FINANCIAL PLAN

MAYOR AND COUNCIL	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures	<u>1,088,000</u>	<u>1,093,500</u>	<u>5,500</u>
Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Operating Tax Draw	<u><u>1,088,000</u></u>	<u><u>1,093,500</u></u>	<u><u>5,500</u></u>

CITY OF DELTA
2021 FINANCIAL PLAN

OFFICE OF THE CITY MANAGER	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures	<u>832,500</u>	<u>840,000</u>	<u>7,500</u>
Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Operating Tax Draw	<u><u>832,500</u></u>	<u><u>840,000</u></u>	<u><u>7,500</u></u>

CITY OF DELTA
2021 FINANCIAL PLAN

COMMUNICATIONS	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures (Note 1)	<u>681,000</u>	<u>811,000</u>	<u>130,000</u>
Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Operating Tax Draw	<u><u>681,000</u></u>	<u><u>811,000</u></u>	<u><u>130,000</u></u>

Note 1: Visual Content Creator position and advertising cost increase

CITY OF DELTA
2021 FINANCIAL PLAN

COMMUNITY PLANNING AND DEVELOPMENT	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Application Centre	1,005,500	1,025,500	20,000
Development Services	2,506,500	2,486,000	(20,500)
Information and Administrative Services (Note 1)	993,500	1,373,000	379,500
Planning	2,280,000	2,507,000	227,000
Total Expenditures	6,785,500	7,391,500	606,000

Revenues

Application Fees	390,500	390,500	-
Building and Plumbing Permits, and Other (Note 2)	1,666,500	2,266,500	600,000
Transfer from Reserves (Note 1)	-	200,000	200,000
Total Revenues	2,057,000	2,857,000	800,000
Operating Tax Draw	4,728,500	4,534,500	(194,000)

Note 1: planning studies increase \$350k (\$150k base and \$200k one-time funding from reserves)

Note 2: building permit revenue increase

CITY OF DELTA
2021 FINANCIAL PLAN

CORPORATE SERVICES	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Corporate Planning	898,000	878,000	(20,000)
Climate Action and Environment	991,000	1,005,500	14,500
Social Services	689,500	689,500	-
Emergency Planning	50,000	50,000	-
Special Projects	48,500	48,500	-
Boundary Bay Airport	45,500	45,500	-
Total Expenditures	<u>2,722,500</u>	<u>2,717,000</u>	<u>(5,500)</u>

Revenues

Boundary Bay Airport	73,000	73,000	-
Transfer from Carbon Tax Reserve	150,000	150,000	-
Total Revenues	<u>223,000</u>	<u>223,000</u>	<u>-</u>
Operating Tax Draw	<u>2,499,500</u>	<u>2,494,000</u>	<u>(5,500)</u>

CAPITAL (Climate Action and Environment)

Expenditures	<u>154,500</u>	<u>291,000</u>	<u>136,500</u>
Revenues	<u>154,500</u>	<u>291,000</u>	<u>136,500</u>
Capital Tax Draw	<u>-</u>	<u>-</u>	<u>-</u>
Tax Draw	<u>2,499,500</u>	<u>2,494,000</u>	<u>(5,500)</u>

CITY OF DELTA
2021 FINANCIAL PLAN

LEGAL SERVICES	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

In-House Legal	581,000	525,500	(55,500)
Lands Management	411,000	416,500	5,500
Risk Management (Note 1)	2,416,500	2,694,500	278,000
Outside Legal Services	279,000	279,000	-

Total Expenditures	3,687,500	3,915,500	228,000
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Revenues

Land and Building Leases	115,500	115,500	-
Legal Services	200,000	200,000	-

Total Revenues	315,500	315,500	-
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Operating Tax Draw	3,372,000	3,600,000	228,000
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Note 1: insurance premium increase

CITY OF DELTA
2021 FINANCIAL PLAN

ENGINEERING	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Engineering Administration

Customer Service	1,790,000	1,803,000	13,000
Design and Construction	999,500	1,009,000	9,500
GIS	218,000	221,500	3,500
Roads	816,500	844,000	27,500
School Crossing Guard Program	103,500	103,500	-
Special Projects	201,000	205,000	4,000
Survey and Drafting	550,500	593,000	42,500
Utilities	637,500	672,500	35,000
	5,316,500	5,451,500	135,000

Engineering Operations (Note 1)

Administration	908,500	946,000	37,500
Drainage	2,761,500	2,715,500	(46,000)
Dykes Maintenance	104,500	108,000	3,500
Irrigation	574,000	620,000	46,000
Labour and Supervision	3,729,500	3,856,000	126,500
Weed Control	65,000	83,500	18,500
Roads and Street Maintenance (Note 2)	6,326,000	6,707,000	381,000
Yards and Building Maintenance	453,500	407,500	(46,000)
	14,922,500	15,443,500	521,000

TransLink	1,511,000	1,511,000	-
Recoverable Services	1,563,500	1,564,000	500
	3,074,500	3,075,000	500

Total Expenditures	23,313,500	23,970,000	656,500
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Note 1: restore \$300k seasonal staffing budget cuts (2020 Revised Financial Plan COVID-19)

Note 2: associated operating costs of new infrastructure \$185k

CITY OF DELTA
2021 FINANCIAL PLAN

ENGINEERING	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Revenues

Engineering Administration

Customer Service	22,000	22,000	-
Filming Fees	60,000	23,500	(36,500)
Highway Use Permits	30,000	30,000	-
Telecommunications Agreements	165,500	181,500	16,000
Street Furniture	100,000	84,000	(16,000)
	<u>377,500</u>	<u>341,000</u>	<u>(36,500)</u>

Engineering Operations

Engineering Facility Lease	188,500	142,000	(46,500)
Other	18,000	18,000	-
	<u>206,500</u>	<u>160,000</u>	<u>(46,500)</u>

TransLink	1,511,000	1,511,000	-
Recoverable Services	2,246,500	2,146,000	(100,500)
	<u>3,757,500</u>	<u>3,657,000</u>	<u>(100,500)</u>

Total Revenues	<u>4,341,500</u>	<u>4,158,000</u>	<u>(183,500)</u>
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Operating Tax Draw	<u>18,972,000</u>	<u>19,812,000</u>	<u>840,000</u>
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CAPITAL

Expenditures	<u>31,691,500</u>	<u>31,960,000</u>	<u>268,500</u>
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Revenues	<u>22,163,000</u>	<u>21,773,500</u>	<u>(389,500)</u>
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Capital Tax Draw	<u>9,528,500</u>	<u>10,186,500</u>	<u>658,000</u>
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Tax Draw	<u><u>28,500,500</u></u>	<u><u>29,998,500</u></u>	<u><u>1,498,000</u></u>
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CITY OF DELTA
2021 FINANCIAL PLAN

FINANCE	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Administration	417,000	419,000	2,000
Financial Services	2,845,500	2,918,000	72,500
Budgets and Taxation	1,826,500	1,867,500	41,000
Information Services	3,746,000	3,805,500	59,500
Grants	206,000	206,000	-

Total Expenditures	9,041,000	9,216,000	175,000
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Revenues

Taxation and Other	399,500	386,500	(13,000)
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Total Revenues	399,500	386,500	(13,000)
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Operating Tax Draw	8,641,500	8,829,500	188,000
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CAPITAL

Expenditures	1,466,000	1,215,000	(251,000)
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Revenues	1,223,000	997,000	(226,000)
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Capital Tax Draw	243,000	218,000	(25,000)
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Tax Draw	8,884,500	9,047,500	163,000
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CITY OF DELTA
2021 FINANCIAL PLAN

FIRE AND EMERGENCY SERVICES	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Administration	1,373,500	1,402,500	29,000
Building	422,000	434,000	12,000
Communications	85,000	85,000	-
Emergency Measures	372,000	381,000	9,000
Equipment	1,623,500	1,656,500	33,000
Hazardous Material Response Program	85,000	86,000	1,000
Prevention	674,000	690,000	16,000
Suppression	26,446,500	27,236,000	789,500
Training	972,500	992,000	19,500
E-comm	975,000	1,015,000	40,000
Total Expenditures	<u>33,029,000</u>	<u>33,978,000</u>	<u>949,000</u>

Revenues

Prevention and Training Recovery	15,000	15,000	-
TFN Service Agreement	166,000	600,000	434,000

Total Revenues	<u>181,000</u>	<u>615,000</u>	<u>434,000</u>
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Operating Tax Draw	<u>32,848,000</u>	<u>33,363,000</u>	<u>515,000</u>
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CAPITAL

Expenditures	<u>1,479,000</u>	<u>2,455,000</u>	<u>976,000</u>
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Revenues	<u>1,379,000</u>	<u>2,355,000</u>	<u>976,000</u>
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Capital Tax Draw	<u>100,000</u>	<u>100,000</u>	<u>-</u>
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Tax Draw	<u><u>32,948,000</u></u>	<u><u>33,463,000</u></u>	<u><u>515,000</u></u>
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CITY OF DELTA
2021 FINANCIAL PLAN

HUMAN RESOURCES	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Human Resources	1,700,500	1,723,000	22,500
Training	276,500	276,500	-
Occupational Health and Safety	73,000	73,000	-
CUPE Recoverable	133,500	136,000	2,500

Total Expenditures	2,183,500	2,208,500	25,000
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Revenues

WorkSafe BC Rebate	114,000	135,000	21,000
CUPE Recoverable	133,500	136,000	2,500

Total Revenues	247,500	271,000	23,500
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Operating Tax Draw	1,936,000	1,937,500	1,500
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CITY OF DELTA
2021 FINANCIAL PLAN

OFFICE OF THE CITY CLERK	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Office of the City Clerk	1,267,500	1,290,000	22,500
Support Services (Note 1)	500,000	550,000	50,000
Election	70,000	70,000	-
Volunteer Recognition	16,500	16,500	-
Committees	27,000	27,000	-
Board of Variance	3,500	3,500	-
Total Expenditures	1,884,500	1,957,000	72,500

Revenues

Board of Variance	6,000	6,000	-
Total Revenues	6,000	6,000	-
Operating Tax Draw	1,878,500	1,951,000	72,500

Note 1: postage cost increase

CITY OF DELTA
2021 FINANCIAL PLAN

PARKS, RECREATION AND CULTURE	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING (Note 1)

Expenditures

Director's Office and Commission	488,500	490,000	1,500
Culture and Community Development	3,158,000	2,857,000	(301,000)
Community Recreation Services	19,059,000	19,828,500	769,500
Parks and Planning Services (Note 2)	5,962,500	6,269,500	307,000
Building Maintenance	2,085,000	2,025,000	(60,000)
Emergency Planning Program	129,000	127,500	(1,500)
Lifecycle Equipment Replacement	510,000	510,000	-
Total Expenditures	31,392,000	32,107,500	715,500

Revenues

Culture and Community Development	326,000	273,500	(52,500)
Community Recreation Services	3,776,000	3,741,500	(34,500)
Parks and Planning Services	172,500	255,500	83,000
Building Maintenance	6,500	10,500	4,000
Total Revenues	4,281,000	4,281,000	-

Operating Tax Draw	27,111,000	27,826,500	715,500
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CAPITAL

Expenditures	1,990,000	3,857,500	1,867,500
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Revenues	1,375,000	2,342,500	967,500
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Capital Tax Draw	615,000	1,515,000	900,000
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Tax Draw	27,726,000	29,341,500	1,615,500
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Note 1: budget re-allocations reflect anticipated COVID-19 impacts on Parks, Recreation and Culture service delivery and facility maintenance. This budget to be monitored for COVID-19 impacts.

Note 2: associated operating costs of new infrastructure \$140k and Parks Sustainable Infrastructure Funding (PSIF) for enhanced field maintenance \$100k

**CITY OF DELTA
2021 FINANCIAL PLAN**

POLICE	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Administration Bureau (Note 1)	13,113,000	14,122,500	1,009,500
Community Policing - Patrol	13,678,000	13,703,000	25,000
Community Policing - Community Support	8,807,500	9,465,000	657,500
Investigations Bureau	7,157,500	6,973,500	(184,000)
Police Secondments	3,455,000	3,570,000	115,000
E-comm	1,752,000	1,825,000	73,000
Total Expenditures	47,963,000	49,659,000	1,696,000

Revenues

Fees	230,000	230,000	-
Grants	104,500	104,500	-
Recoverables	340,000	351,500	11,500
TFN Service Agreement	3,000,000	3,000,000	-
Traffic Fine Revenue Sharing Program	1,550,000	1,650,000	100,000
Police Secondments	3,455,000	3,570,000	115,000
Transfer from Reserves (Note 1)	-	438,000	438,000
Total Revenues	8,679,500	9,344,000	664,500
Operating Tax Draw	39,283,500	40,315,000	1,031,500

CAPITAL

Expenditures	866,000	816,000	(50,000)
Revenues	616,000	638,000	22,000
Capital Tax Draw	250,000	178,000	(72,000)
Tax Draw	39,533,500	40,493,000	959,500

Note 1: staff wellness program \$358k and Justice Institute of BC grant \$80k, funded from reserves (one-time)

CITY OF DELTA
2021 FINANCIAL PLAN

PROPERTY USE AND COMPLIANCE	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Business Licences	75,000	82,500	7,500
Bylaw Enforcement	2,177,500	2,217,000	39,500
Animal Control	1,179,500	1,194,500	15,000
Total Expenditures	3,432,000	3,494,000	62,000

Revenues

Business Licences	1,600,000	1,725,000	125,000
Bylaw Enforcement	400,000	400,000	-
Animal Control	378,500	334,000	(44,500)
Total Revenues	2,378,500	2,459,000	80,500
Operating Tax Draw	1,053,500	1,035,000	(18,500)

CITY OF DELTA
2021 FINANCIAL PLAN

FISCAL	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Council Contingency	300,000	300,000	-
Sungod Expansion Referendum Debt Payment (Note 1)	391,500	391,500	-
Fraser Valley Regional Library	3,912,500	3,980,000	67,500
Special Projects and Requirements	1,533,000	1,757,000	224,000
Tourism Promotion	77,000	77,000	-
EI/Sick Leave	420,500	420,500	-
Business Improvement Association of Tsawwassen	142,500	142,500	-
Provision for COVID-19 (Note 2)	2,000,000	3,059,000	1,059,000
Transfer to Reserves (Note 3)	3,425,000	4,014,000	589,000
Total Expenditures	12,202,000	14,141,500	1,939,500

OPERATING

Revenues

Carbon Tax Revenue Incentive Program	200,000	200,000	-
Payments-In-Lieu of Taxes			
Federal/Provincial Government	233,000	225,000	(8,000)
Port Metro Vancouver	900,000	744,500	(155,500)
BC Hydro	2,750,500	2,972,000	221,500
BC Rail	272,000	295,000	23,000
Fortis BC	472,500	602,500	130,000
Delta Cable	128,000	106,000	(22,000)
Telus	150,500	146,000	(4,500)
Ports Properties Compensation	374,000	382,500	8,500
Special Assessments	223,500	252,500	29,000
Investment, Penalties and Interest on Taxes	3,633,000	2,883,000	(750,000)
Landfill	3,730,000	3,730,000	-
Other			
Cash-In-Lieu Contributions	200,000	600,000	400,000
Payroll Recoveries	300,000	300,000	-
Utility Overhead Recovery	1,100,000	1,100,000	-
Property and Other Sales	2,680,000	2,680,000	-
Other	260,500	182,500	(78,000)
Business Improvement Association of Tsawwassen	142,500	142,500	-
Provision for COVID-19 (Note 2)	2,000,000	3,059,000	1,059,000
Total Revenues	19,750,000	20,603,000	853,000
Operating Tax Draw	(7,548,000)	(6,461,500)	1,086,500

Note 1: Sungod Expansion referendum debt will be down to \$313k by the end of 2021 and eliminated in 2022

Note 2: provision for potential financial impacts of COVID-19, funded from reserves (Restart Grant)

Note 3: transfer to reserves include provisions for land and equipment sales, Delta's Climate Action, facilities life-cycle maintenance, park land cash in lieu and interest revenue allocation

CITY OF DELTA
2021 FINANCIAL PLAN

UTILITIES	2020 BUDGET	2021 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Sewer Utility	12,917,000	13,055,000	138,000
Solid Waste Utility	6,721,000	7,808,500	1,087,500
Water Utility	<u>23,728,000</u>	<u>24,632,500</u>	<u>904,500</u>
Total Operating Expenditures	<u>43,366,000</u>	<u>45,496,000</u>	<u>2,130,000</u>

Revenues

Sewer Utility	12,917,000	13,055,000	138,000
Solid Waste Utility	6,721,000	7,808,500	1,087,500
Water Utility	<u>23,728,000</u>	<u>24,632,500</u>	<u>904,500</u>
Total Operating Revenues	<u>43,366,000</u>	<u>45,496,000</u>	<u>2,130,000</u>

Operating Tax Draw	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>
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CAPITAL

Expenditures

Sewer Utility	9,711,000	6,198,000	(3,513,000)
Water Utility	<u>6,264,000</u>	<u>6,394,000</u>	<u>130,000</u>
Total Capital Expenditures	<u>15,975,000</u>	<u>12,592,000</u>	<u>(3,383,000)</u>

Revenues

Sewer Utility	9,711,000	6,198,000	(3,513,000)
Water Utility	<u>6,264,000</u>	<u>6,394,000</u>	<u>130,000</u>
Total Capital Revenues	<u>15,975,000</u>	<u>12,592,000</u>	<u>(3,383,000)</u>

Capital Tax Draw	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>
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CITY OF DELTA 2021 CAPITAL PLAN

2021 CAPITAL PLAN SUMMARY NEW CAPITAL PROJECTS LISTED BY DEPARTMENTS		FUNDING SOURCES									
		2021 Tax Draw				2021 Utility Rates		Reserves		Other Funding	
		Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC
CIVIC BUILDINGS	3,850,000				3,850,000						
CLIMATE ACTION AND ENVIRONMENT	291,000								291,000		
ENGINEERING	31,960,000	3,658,000	3,718,000	2,810,500		5,964,000	5,481,000	1,075,000	4,251,500	2,010,500	2,991,500
FINANCE	1,215,000				218,000				997,000		
FIRE AND EMERGENCY SERVICES	2,455,000				100,000				2,355,000		
PARKS, RECREATION AND CULTURE	3,857,500				1,515,000			1,048,750	1,167,500	101,250	25,000
POLICE	816,000				178,000				638,000		
MAJOR PROJECTS	6,390,000	46,000		45,500	500,000	36,000	19,000	2,918,750		1,824,750	1,000,000
CORPORATE	10,000,000								10,000,000		
TOTAL 2021 NEW CAPITAL PROJECTS	60,834,500	3,704,000	3,718,000	2,856,000	6,361,000	6,000,000	5,500,000	5,042,500	19,700,000	3,936,500	4,016,500

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
			Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CIVIC BUILDINGS											
BLDG - 1	Park Building Condition Assessment Actions	1,100,000			1,100,000						
BLDG - 2	South Delta Recreation Centre Concrete Masonry Unit Walls (multi year project, \$4M total)	400,000			400,000						
BLDG - 3	Sunbury Hall Building Envelope	500,000			500,000						
BLDG - 4	Corporate Buildings Inventory - Condition Assessments	500,000			500,000						
BLDG - 5	Roof Replacements	600,000			600,000						
BLDG - 6	Specialty Mechanical Upgrades and Renewals	600,000			600,000						
BLDG - 7	Emerging Building Issues	150,000			150,000						
TOTAL CIVIC BUILDINGS		3,850,000			3,850,000						

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
			Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CLIMATE ACTION AND ENVIRONMENT											
CAE - 1	Electric Vehicle Charging Stations	291,000							291,000 Carbon Tax Reserve		
TOTAL CLIMATE ACTION AND ENVIRONMENT									291,000		

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
ROADS - 1	Neighbourhood Road Improvements Program - Construction	820,000		456,000					4,000 Cash in Lieu		360,000 Community Works Fund
ROADS - 2	Neighbourhood Road Improvements Program - Design	110,000		100,000	10,000						
ROADS - 3	72 Avenue Improvements (Phase 1 - BNSF Overpass to 115 Street) (Phase 1 of multi year project, \$11M total)	6,700,000		2,912,000	200,000				160,500 Roads Reserves 32,500 Cash in Lieu	1,026,000 DCC (R-001) 450,000 DCC (R-014)	180,000 TransLink (Rehabilitation) 1,439,000 TransLink (MRNB) 300,000 Soil Deposit
ROADS - 4	Rural Road Improvements Program	900,000	26,000						874,000 Roads Reserves		
ROADS - 5	Road Rehabilitation (Paving)	450,000	100,000	250,000					100,000 Roads Reserves		
ROADS - 6	Roads Capital Project Development and Programming	200,000	190,000		10,000						
ROADS - 7	Bridge, Culvert and Retaining Wall Rehabilitation	1,150,000	975,000								175,000 TransLink (Structures)
ROADS - 8	Cycle Infrastructure	700,000	162,500						50,000 Roads Reserves		487,500 TransLink (BICCs)
ROADS - 9	Street Lighting, Bus Stops, and Accessibility Improvements	350,000	300,000								50,000 TransLink (TRRIP)
ROADS - 10	Neighbourhood Traffic Management and Crosswalks	870,000	264,500					125,000	15,500 Cash in Lieu 465,000 Roads Reserves		
ROADS - 11	Traffic Control - Signals and Devices	450,000	450,000								

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
ROADS - 12	Roads Right-of-Way Program	60,000	60,000								
ROADS - 13	Ongoing and Emerging Traffic Management	180,000	180,000								
ROADS - 14	Scott Road Infrastructure Improvements	200,000	200,000								
ROADS - 15	Engineering Pandemic Priorities	250,000						250,000			
ROADS - 16	Neighbourhood Livability and Safety Improvements	1,450,000	750,000					700,000			
ROADS SUBTOTAL			14,840,000	3,658,000	3,718,000	220,000		1,075,000	1,701,500	1,476,000	2,991,500

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
DRAINAGE - 1	Infrastructure Renewal Program	888,000			888,000						
DRAINAGE - 2	84 Street Pump Station (multi year project, \$10.3M total)	644,500			499,500					145,000 DCC (D-005)	
DRAINAGE - 3	Silda Pump Station (multi year project, \$9M total)	600,000			532,500					67,500 DCC (D-010)	
DRAINAGE - 4	BMP Implementation and Drainage Improvements	20,000			20,000						
DRAINAGE - 5	Burns Bog Improvement Works	55,000			55,000						
DRAINAGE - 6	Drainage Capital Project Design Development	30,000			30,000						
DRAINAGE - 7	Drainage Studies and Modelling	50,000			5,000					45,000 DCC (D-015)	
DRAINAGE - 8	Ongoing and Emerging Issues	180,500			180,500						
DRAINAGE SUBTOTAL		2,468,000			2,210,500					257,500	

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
WATER - 1	Annacis Island Watermain Replacement	1,400,000				1,400,000					
WATER - 2	80 Avenue Watermain Replacement (Phase 1 of multi year project, \$2.05M total)	900,000				900,000					
WATER - 3	87A Avenue Watermain Replacement	570,000				500,000			70,000 Water Reserve		
WATER - 4	2 Avenue and 54 Street Watermain Replacement	1,500,000				1,500,000					
WATER - 5	Westminster Avenue Watermain Replacement	900,000				900,000					
WATER - 6	Water Capital Project Design Development	30,000				30,000					
WATER - 7	Flow Tests, Hydrant Changeovers, New Hydrants	50,000				50,000					
WATER - 8	Water Network Modelling	30,000				30,000					
WATER - 9	Water Meters, Meter Replacement and Conservation Program	300,000				300,000					
WATER - 10	Ongoing and Emerging Issues	160,000				160,000					
WATER SUBTOTAL		5,840,000				5,770,000			70,000		

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
SEWER - 1	Shepherd Way Sanitary Sewer Upgrades	1,323,000					1,323,000				
SEWER - 2	96 Avenue Sanitary Sewer Upgrades (Phase 1 of multi year project, \$3.75M total)	1,800,000					1,800,000				
SEWER - 3	45 Avenue Sanitary Sewer Upgrades	185,000					185,000				
SEWER - 4	47 Avenue Sanitary Sewer Upgrades	190,000					190,000				
SEWER - 5	Pump Station Improvements Gillespie and Cliveden Pump Stations	1,365,000					1,088,000			277,000 DCC (S-006)	
SEWER - 6	Sewer Capital Project Design Development	290,000					40,000		250,000 Sewer Reserve		
SEWER - 7	Sanitary Inflow / Infiltration Program	135,000					135,000				
SEWER - 8	Sanitary Sewer Studies and Inventory	50,000					50,000				
SEWER - 9	Ongoing and Emerging Issues	170,000					170,000				
SEWER SUBTOTAL		5,508,000					4,981,000		250,000	277,000	

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
PROJ CU - 1	CCTV Inspection and Repair Program	400,000			100,000		300,000				
PROJ CU - 2	Utilities Right-of-Way Program	90,000			30,000	30,000	30,000				
PROJ CU - 3	Archaeology Inventory	105,000			35,000	35,000	35,000				
PROJ CU - 4	Geographic Information System (GIS) / Survey	79,000			15,000	29,000	35,000				
PROJ CU - 5	Utilities SCADA Upgrades	250,000			50,000	100,000	100,000				
IRRIGATION - 1	Irrigation / Drainage Program	150,000			150,000						
ENG EQUIP - 1	Equipment Replacement	2,230,000							2,230,000 Equipment Reserve		
OTHER SUBTOTAL		3,304,000			380,000	194,000	500,000		2,230,000		
TOTAL ENGINEERING		31,960,000	3,658,000	3,718,000	2,810,500	5,964,000	5,481,000	1,075,000	4,251,500	2,010,500	2,991,500

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
			2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
FINANCE											
FIN - 1	Data Processing Facilities & Equipment	218,000			218,000						
FIN - 2	Computer Equipment Replacement	497,000							497,000 Equipment Reserve		
FIN - 3	Municipal Fibre Optic Network	50,000							50,000 Equipment Reserve		
FIN - 4	Delta Police Department Information Systems Updates	250,000							250,000 Equipment Reserve		
FIN - 5	Parks and Recreation Management Software Implementation: PerfectMind (multi-year project, \$400k total)	200,000							200,000 Reserve - Parks		
TOTAL FINANCE		1,215,000			218,000				997,000		

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
			2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
FIRE AND EMERGENCY SERVICES											
FIRE - 1	Vehicle and Equipment Replacement	2,355,000							2,355,000		
									Equipment Reserve		
FIRE - 2	Fire Department Turnout Gear	75,000			75,000						
FIRE - 3	Minor Equipment, Office Equipment and Furniture	25,000			25,000						
TOTAL FIRE AND EMERGENCY SERVICES		2,455,000			100,000				2,355,000		

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
			2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
PARKS, RECREATION AND CULTURE											
PARK OPS - 1	Parks Branch Repair Capital - Fencing and Fixed Amenities	195,000			195,000						
PARK OPS - 2	Parks Branch Repair Capital - Other	45,000			45,000						
PR&C - 1	Urban Reforestation	600,000							600,000 Reserves - Trees		
PR&C - 2	Recreation Facilities - Self Funded Public Space Upgrades	140,000							140,000 Reserve (Facility Refurbishment)		
PR&C - 3	Recreation Facilities - Self Funded Recreation Equipment Program	85,000							85,000 Reserve (Life Cycle Replacement)		
PR&C - 4	Recreation Facilities - Self Funded Discovery Centre Exhibit Refreshment	42,500							42,500 Reserve (Life Cycle Replacement)		
PR&C - 5	Playground Renewal Program	250,000			250,000						
PR&C - 6	Backstop Replacement Program	150,000			150,000						
PR&C - 7	Community Initiated Cost Sharing Projects	50,000							25,000 Provision		25,000 Other (private funds)
PR&C - 8	Delta School District Playground Partnership	150,000			75,000				75,000 Reserve		
PR&C - 9	Parks Sustainable Infrastructure Funding - Drainage and Irrigation	950,000			750,000			200,000			
PR&C - 10	Parks Sustainable Infrastructure Funding - Placemaking	50,000						50,000			

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
			2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
PARKS, RECREATION AND CULTURE											
PR&C - 11	Parks Sustainable Infrastructure Funding - Enclosed Off-Leash Parks	300,000						198,750		101,250 DCC (P-002)	
PR&C - 12	Recreation Facilities Maintenance - Minor Equipment	50,000			50,000						
PR&C - 13	Wellington Point Park Float	200,000							200,000 Reserve - Parks		
PR&C - 14	Parks, Recreation and Culture Pandemic Priorities	250,000						250,000			
PR&C - 15	Field Renewal - Cromie Park and Association Park (multi-year projects, \$1.15M total)	350,000						350,000			
TOTAL PARKS, RECREATION AND CULTURE		3,857,500			1,515,000			1,048,750	1,167,500	101,250	25,000

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
			2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
POLICE											
POLICE - 1	Vehicle Replacement	638,000							638,000 Equipment Reserve		
POLICE - 2	Office and Computer Equipment and Furniture	68,000			68,000						
POLICE - 3	Protective Vests and Police Equipment	110,000			110,000						
TOTAL POLICE		816,000			178,000				638,000		

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
			2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
MAJOR PROJECTS											
MAJOR - 1	Synthetic Turf Replacement Program - Winskill Park (multi year project, \$1.5M total)	500,000			500,000						
MAJOR - 2	Ladner Covered Multi-Sport Court	2,100,000						1,100,000			1,000,000 Other
MAJOR - 3	Delta Secondary Track	200,000						200,000			
MAJOR - 4	Winskill Aquatic & Fitness Centre - Conceptual Design and Initial Improvements	375,000						375,000			
MAJOR - 5	Winskill Park Lawn Bowling Clubhouse (multi year project, \$2M total)	1,000,000						1,000,000			
MAJOR - 6	Winskill Park Field Relocations, Parking Capacity (multi year project, \$2M total)	750,000						243,750		506,250 DCC (P-001)	
MAJOR - 7	Boundary Bay Airport Servicing	1,465,000	46,000	45,500		36,000	19,000			414,000 DCC (R-012) 409,500 DCC (D-014) 324,000 DCC (W-014) 171,000 DCC (S-011)	
TOTAL MAJOR PROJECTS		6,390,000	46,000	45,500	500,000	36,000	19,000	2,918,750		1,824,750	1,000,000

CITY OF DELTA 2021 CAPITAL PLAN

2021 Capital Plan			FUNDING SOURCES								
			2021 Tax Draw			2021 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CORPORATE											
CORP - 1	Capital Contingency	5,000,000							5,000,000 Provision		
CORP - 2	Land Acquisitions	5,000,000							5,000,000 Reserves		
TOTAL CORPORATE		10,000,000							10,000,000		