



Delta

# 2022 DRAFT FINANCIAL PLAN

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**  
**TABLE OF CONTENTS**

**2022 Financial Plan (Draft)**

Expenditures Summary .....	3
Revenues Summary .....	4
Tax Draw .....	5
Mayor and Council .....	6
Office of the City Manager .....	7
Communications .....	8
Community Planning and Development .....	9
Corporate Services .....	10
Engineering .....	11
Finance .....	13
Fire and Emergency Services .....	14
Human Resources .....	15
Office of the City Clerk .....	16
Parks, Recreation and Culture .....	17
Police .....	18
Property Use and Compliance .....	19
Fiscal .....	20
Utilities .....	21
<b>2022 Capital Plan (Draft) .....</b>	<b>22</b>

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>EXPENDITURES SUMMARY</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	\$	\$	\$

**OPERATING**

Mayor and Council	1,093,500	1,099,000	5,500
Office of the City Manager	840,000	848,000	8,000
Communications	811,000	923,000	112,000
Community Planning and Development	7,391,500	7,588,000	196,500
Corporate Services	6,753,000	7,212,000	459,000
Engineering	23,910,000	24,617,000	707,000
Finance	9,216,000	9,676,000	460,000
Fire and Emergency Services	33,978,000	34,634,500	656,500
Human Resources	2,208,500	2,305,500	97,000
Office of the City Clerk	1,957,000	2,214,500	257,500
Parks, Recreation and Culture	32,107,500	37,979,000	5,871,500
Police	49,659,000	51,427,500	1,768,500
Property Use and Compliance	3,494,000	3,559,500	65,500
Fiscal	14,081,000	13,128,000	(953,000)
General Operating	187,500,000	197,211,500	9,711,500
Utilities Operating	45,496,000	46,986,000	1,490,000
<b>Total Operating Expenditures</b>	<b>232,996,000</b>	<b>244,197,500</b>	<b>11,201,500</b>

**CAPITAL**

Civic Buildings	3,850,000	6,550,000	2,700,000
Climate Action and Environment	291,000	770,000	479,000
Engineering	31,960,000	28,888,000	(3,072,000)
Finance / Technology	1,215,000	2,308,000	1,093,000
Fire and Emergency Services	2,455,000	1,695,500	(759,500)
Parks, Recreation and Culture	3,857,500	4,700,000	842,500
Police	816,000	780,000	(36,000)
Major Projects	6,390,000	3,050,000	(3,340,000)
Corporate	10,000,000	10,000,000	-
New Capital Projects	60,834,500	58,741,500	(2,093,000)
Capital Projects Carried Forward Provision	55,000,000	55,000,000	-
<b>Total Capital Expenditures</b>	<b>115,834,500</b>	<b>113,741,500</b>	<b>(2,093,000)</b>
<b>TOTAL EXPENDITURES</b>	<b>348,830,500</b>	<b>357,939,000</b>	<b>9,108,500</b>

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>REVENUES SUMMARY</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	\$	\$	\$

**OPERATING**

Community Planning and Development	2,857,000	3,476,500	619,500
Corporate Services	538,500	705,500	167,000
Engineering	4,158,000	4,201,000	43,000
Finance	386,500	444,500	58,000
Fire and Emergency Services	615,000	815,000	200,000
Human Resources	271,000	273,500	2,500
Office of the City Clerk	6,000	216,000	210,000
Parks, Recreation and Culture	4,281,000	9,305,000	5,024,000
Police	9,344,000	10,908,500	1,564,500
Property Use and Compliance	2,459,000	2,542,000	83,000
Fiscal	20,603,000	18,127,500	(2,475,500)
General Operating	45,519,000	51,015,000	5,496,000
Utilities Operating	45,496,000	46,986,000	1,490,000
<b>Total Operating Revenues</b>	<b>91,015,000</b>	<b>98,001,000</b>	<b>6,986,000</b>

**CAPITAL**

Civic Buildings	-	2,000,000	2,000,000
Climate Action and Environment	291,000	770,000	479,000
Engineering	21,773,500	17,555,000	(4,218,500)
Finance / Technology	997,000	2,090,000	1,093,000
Fire and Emergency Services	2,355,000	1,595,500	(759,500)
Parks, Recreation and Culture	2,342,500	1,985,000	(357,500)
Police	638,000	602,000	(36,000)
Major Projects	5,798,500	3,005,000	(2,793,500)
Corporate	10,000,000	10,000,000	-
New Capital Projects	44,195,500	39,602,500	(4,593,000)
Capital Projects Carried Forward Provision	55,000,000	55,000,000	-
<b>Total Capital Revenues</b>	<b>99,195,500</b>	<b>94,602,500</b>	<b>(4,593,000)</b>

<b>REVENUES BEFORE TAX DRAW</b>	<b>190,210,500</b>	<b>192,603,500</b>	<b>2,393,000</b>
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<b>TAX DRAW</b>	<b>158,620,000</b>	<b>165,335,500</b>	<b>6,715,500</b>
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<b>TOTAL REVENUES</b>	<b>348,830,500</b>	<b>357,939,000</b>	<b>9,108,500</b>
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**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>TAX DRAW</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	\$	\$	\$

**OPERATING**

Mayor and Council	1,093,500	1,099,000	5,500
Office of the City Manager	840,000	848,000	8,000
Communications	811,000	923,000	112,000
Community Planning and Development	4,534,500	4,111,500	(423,000)
Corporate Services	6,214,500	6,506,500	292,000
Engineering	19,752,000	20,416,000	664,000
Finance	8,829,500	9,231,500	402,000
Fire and Emergency Services	33,363,000	33,819,500	456,500
Human Resources	1,937,500	2,032,000	94,500
Office of the City Clerk	1,951,000	1,998,500	47,500
Parks, Recreation and Culture	27,826,500	28,674,000	847,500
Police	40,315,000	40,519,000	204,000
Property Use and Compliance	1,035,000	1,017,500	(17,500)
Fiscal	(6,522,000)	(4,999,500)	1,522,500
	141,981,000	146,196,500	4,215,500

**CAPITAL**

Civic Buildings	3,850,000	4,550,000	700,000
Engineering	10,186,500	11,333,000	1,146,500
Finance / Technology	218,000	218,000	-
Fire and Emergency Services	100,000	100,000	-
Parks, Recreation and Culture	1,515,000	2,715,000	1,200,000
Police	178,000	178,000	-
Major Projects	591,500	45,000	(546,500)
	16,639,000	19,139,000	2,500,000

<b>TOTAL TAX DRAW</b>	<b>158,620,000</b>	<b>165,335,500</b>	<b>6,715,500</b>
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**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>MAYOR AND COUNCIL</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>

**OPERATING**

<b>Expenditures</b>	<b><u>1,093,500</u></b>	<b><u>1,099,000</u></b>	<b><u>5,500</u></b>
<b>Revenues</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>Operating Tax Draw</b>	<b><u><u>1,093,500</u></u></b>	<b><u><u>1,099,000</u></u></b>	<b><u><u>5,500</u></u></b>

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>OFFICE OF THE CITY MANAGER</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>

**OPERATING**

<b>Expenditures</b>	<b><u>840,000</u></b>	<b><u>848,000</u></b>	<b><u>8,000</u></b>
<b>Revenues</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>Operating Tax Draw</b>	<b><u><u>840,000</u></u></b>	<b><u><u>848,000</u></u></b>	<b><u><u>8,000</u></u></b>

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>COMMUNICATIONS</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>

**OPERATING**

<b>Expenditures (Note 1)</b>	<b>811,000</b>	<b>923,000</b>	<b>112,000</b>
<b>Revenues</b>	-	-	-
<b>Operating Tax Draw</b>	<b>811,000</b>	<b>923,000</b>	<b>112,000</b>

**Note 1:** Graphics Technician Assistant position added (partial funding from graphics budget, transferred from Parks, Recreation & Culture), and communication and citizen engagement software, and equipment increases



**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

COMMUNITY PLANNING AND DEVELOPMENT	2021 BUDGET	2022 BUDGET	INCREASE (DECREASE)
	\$	\$	\$
<b>OPERATING</b>			
<b>Expenditures</b>			
Application Centre	1,025,500	1,045,500	20,000
Development Services <b>(Note 1)</b>	2,486,000	2,653,000	167,000
Information and Administrative Services <b>(Note 2)</b>	1,373,000	1,219,000	(154,000)
Planning <b>(Note 3)</b>	2,507,000	2,670,500	163,500
<b>Total Expenditures</b>	<b>7,391,500</b>	<b>7,588,000</b>	<b>196,500</b>
<b>Revenues</b>			
Application Fees	390,500	723,000	332,500
Building and Plumbing Permits, and Other	2,266,500	2,753,500	487,000
Transfer from Reserves <b>(Note 2)</b>	200,000	-	(200,000)
<b>Total Revenues</b>	<b>2,857,000</b>	<b>3,476,500</b>	<b>619,500</b>
<b>Operating Tax Draw</b>	<b>4,534,500</b>	<b>4,111,500</b>	<b>(423,000)</b>

**Note 1:** Senior Development Technologist position added

**Note 2:** planning studies one-time increase of \$200k removed in 2022 (funding from reserves)

**Note 3:** Housing Planner position added

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>CORPORATE SERVICES</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Corporate Planning	998,500	1,126,000	127,500
Climate Action and Environment <b>(Note 1)</b>	1,005,500	1,097,500	92,000
Legal Services	3,915,500	4,028,000	112,500
Social Services <b>(Note 2)</b>	689,500	724,500	35,000
Emergency Planning <b>(Note 3)</b>	50,000	-	(50,000)
Special Projects <b>(Notes 4 &amp; 5)</b>	48,500	205,500	157,000
Boundary Bay Airport	45,500	30,500	(15,000)
<b>Total Expenditures</b>	<b>6,753,000</b>	<b>7,212,000</b>	<b>459,000</b>
<b>Revenues</b>			
Climate Action and Environment <b>(Note 1)</b>	-	127,500	127,500
Legal Services	315,500	320,500	5,000
Social Services	-	4,500	4,500
Boundary Bay Airport	73,000	73,000	-
Transfer from Reserve <b>(Note 5)</b>	-	80,000	80,000
Transfer from Carbon Tax Reserve	150,000	100,000	(50,000)
<b>Total Revenues</b>	<b>538,500</b>	<b>705,500</b>	<b>167,000</b>
<b>Operating Tax Draw</b>	<b>6,214,500</b>	<b>6,506,500</b>	<b>292,000</b>
<b>CAPITAL (Climate Action and Environment)</b>			
<b>Expenditures</b>	<b>291,000</b>	<b>770,000</b>	<b>479,000</b>
<b>Revenues</b>	<b>291,000</b>	<b>770,000</b>	<b>479,000</b>
<b>Capital Tax Draw</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Tax Draw</b>	<b>6,214,500</b>	<b>6,506,500</b>	<b>292,000</b>

**Note 1:** Community Energy Specialist position added (funding from Fortis BC and Carbon Tax Revenue Incentive Program)

**Note 2:** youth at risk counselling budget transferred from Fiscal

**Note 3:** Emergency Planning budget transferred to Fire and Emergency Services

**Note 4:** tourism fee for service budget transferred from Fiscal

**Note 5:** Community Resilience & Economic Recovery Support Team (one-time funded from reserves)

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

ENGINEERING	2021 BUDGET	2022 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

**OPERATING**

**Expenditures**

**Engineering Administration (Note 1)**

Customer Service	1,803,000	1,609,000	(194,000)
Design and Construction	1,009,000	1,029,000	20,000
GIS	221,500	225,500	4,000
Roads	844,000	1,097,000	253,000
School Crossing Guard Program	103,500	111,500	8,000
Special Projects	205,000	209,000	4,000
Survey and Drafting	593,000	619,500	26,500
Utilities	612,500	635,000	22,500
	5,391,500	5,535,500	144,000

**Engineering Operations**

Administration	946,000	960,500	14,500
Drainage	2,715,500	2,739,000	23,500
Dykes Maintenance	108,000	108,500	500
Irrigation	620,000	627,000	7,000
Labour and Supervision	3,856,000	3,930,500	74,500
Weed Control	83,500	85,000	1,500
Roads and Street Maintenance (Notes 2, 3 & 4)	6,707,000	7,129,000	422,000
Yards and Building Maintenance	407,500	410,000	2,500
	15,443,500	15,989,500	546,000

<b>TransLink</b>	1,511,000	1,522,000	11,000
<b>Recoverable Services</b>	1,564,000	1,570,000	6,000
	3,075,000	3,092,000	17,000

<b>Total Expenditures</b>	<b>23,910,000</b>	<b>24,617,000</b>	<b>707,000</b>
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**Note 1:** COVID seasonal staffing cuts fully restored (\$316k restored in 2021 and \$40k restored in 2022)

**Note 2:** Urban Forestry/Horticulture Superintendent position added

**Note 3:** increased seasonal staffing for turf maintenance (Equipment Operators)

**Note 4:** associated operating costs of new infrastructure \$83k (i.e. neighbourhood road improvements, traffic management, crosswalks and urban reforestation)

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>ENGINEERING</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>

**OPERATING**

**Revenues**

**Engineering Administration**

Customer Service	22,000	22,000	-
Filming Fees	23,500	50,000	26,500
Highway Use Permits	30,000	30,000	-
Telecommunications Agreements	181,500	181,500	-
Street Furniture	84,000	84,000	-
	<u>341,000</u>	<u>367,500</u>	<u>26,500</u>

**Engineering Operations**

Engineering Facility Lease	142,000	142,000	-
Other	18,000	18,000	-
	<u>160,000</u>	<u>160,000</u>	<u>-</u>

<b>TransLink</b>	1,511,000	1,522,000	11,000
<b>Recoverable Services</b>	<u>2,146,000</u>	<u>2,151,500</u>	<u>5,500</u>
	<u>3,657,000</u>	<u>3,673,500</u>	<u>16,500</u>

<b>Total Revenues</b>	<u><b>4,158,000</b></u>	<u><b>4,201,000</b></u>	<u><b>43,000</b></u>
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<b>Operating Tax Draw</b>	<u><b>19,752,000</b></u>	<u><b>20,416,000</b></u>	<u><b>664,000</b></u>
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**CAPITAL**

<b>Expenditures</b>	<u><b>31,960,000</b></u>	<u><b>28,888,000</b></u>	<u><b>(3,072,000)</b></u>
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<b>Revenues</b>	<u><b>21,773,500</b></u>	<u><b>17,555,000</b></u>	<u><b>(4,218,500)</b></u>
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<b>Capital Tax Draw</b>	<u><b>10,186,500</b></u>	<u><b>11,333,000</b></u>	<u><b>1,146,500</b></u>
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<b>Tax Draw</b>	<u><u><b>29,938,500</b></u></u>	<u><u><b>31,749,000</b></u></u>	<u><u><b>1,810,500</b></u></u>
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**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

FINANCE	2021 BUDGET	2022 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

**OPERATING**

**Expenditures (Note 1)**

Administration	419,000	334,500	(84,500)
Financial Services	2,918,000	2,656,000	(262,000)
Budgets and Taxation	1,867,500	2,195,000	327,500
Information Services (Note 2)	3,805,500	4,284,500	479,000
Grants	206,000	206,000	-
<b>Total Expenditures</b>	<b>9,216,000</b>	<b>9,676,000</b>	<b>460,000</b>

**Revenues**

Administration Fees	163,000	201,000	38,000
Tax Information Fees	135,000	150,000	15,000
Other Revenue	88,500	93,500	5,000
<b>Total Revenues</b>	<b>386,500</b>	<b>444,500</b>	<b>58,000</b>
<b>Operating Tax Draw</b>	<b>8,829,500</b>	<b>9,231,500</b>	<b>402,000</b>

**CAPITAL**

<b>Expenditures</b>	<b>1,215,000</b>	<b>2,308,000</b>	<b>1,093,000</b>
<b>Revenues</b>	<b>997,000</b>	<b>2,090,000</b>	<b>1,093,000</b>
<b>Capital Tax Draw</b>	<b>218,000</b>	<b>218,000</b>	<b>-</b>
<b>Tax Draw</b>	<b>9,047,500</b>	<b>9,449,500</b>	<b>402,000</b>

**Note 1:** staff transfers between Finance sections

**Note 2:** associated software maintenance costs of new infrastructure \$249k

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>FIRE AND EMERGENCY SERVICES</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	\$	\$	\$

**OPERATING**

**Expenditures**

Administration	1,402,500	1,409,000	6,500
Building	434,000	466,000	32,000
Communications	85,000	85,000	-
Emergency Measures	381,000	431,000	50,000
Equipment	1,656,500	1,761,500	105,000
Hazardous Material Response Program	86,000	86,000	-
Prevention	690,000	690,000	-
Suppression	27,236,000	27,654,000	418,000
Training	992,000	992,000	-
E-comm	1,015,000	1,060,000	45,000

<b>Total Expenditures</b>	<b>33,978,000</b>	<b>34,634,500</b>	<b>656,500</b>
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**Revenues**

Prevention and Training Recovery	15,000	15,000	-
TFN Service Agreement	600,000	800,000	200,000

<b>Total Revenues</b>	<b>615,000</b>	<b>815,000</b>	<b>200,000</b>
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<b>Operating Tax Draw</b>	<b>33,363,000</b>	<b>33,819,500</b>	<b>456,500</b>
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**CAPITAL**

<b>Expenditures</b>	<b>2,455,000</b>	<b>1,695,500</b>	<b>(759,500)</b>
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<b>Revenues</b>	<b>2,355,000</b>	<b>1,595,500</b>	<b>(759,500)</b>
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<b>Capital Tax Draw</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>
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<b>Tax Draw</b>	<b>33,463,000</b>	<b>33,919,500</b>	<b>456,500</b>
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**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>HUMAN RESOURCES</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>

**OPERATING**

**Expenditures**

Human Resources	1,723,000	1,817,500	94,500
Training	276,500	276,500	-
Occupational Health and Safety	73,000	73,000	-
CUPE Recoverable	136,000	138,500	2,500
<b>Total Expenditures</b>	<b>2,208,500</b>	<b>2,305,500</b>	<b>97,000</b>

**Revenues**

WorkSafe BC Rebate	135,000	135,000	-
CUPE Recoverable	136,000	138,500	2,500
<b>Total Revenues</b>	<b>271,000</b>	<b>273,500</b>	<b>2,500</b>

<b>Operating Tax Draw</b>	<b>1,937,500</b>	<b>2,032,000</b>	<b>94,500</b>
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**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

OFFICE OF THE CITY CLERK	2021 BUDGET	2022 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

**OPERATING**

**Expenditures**

Office of the City Clerk	1,290,000	1,312,500	22,500
Support Services	550,000	550,000	-
Election <b>(Note 1)</b>	70,000	300,000	230,000
Volunteer Recognition	16,500	16,500	-
Committees <b>(Note 2)</b>	27,000	32,000	5,000
Board of Variance	3,500	3,500	-
<b>Total Expenditures</b>	<b>1,957,000</b>	<b>2,214,500</b>	<b>257,500</b>

**Revenues**

Election <b>(Note 1)</b>	-	210,000	210,000
Board of Variance	6,000	6,000	-
<b>Total Revenues</b>	<b>6,000</b>	<b>216,000</b>	<b>210,000</b>
<b>Operating Tax Draw</b>	<b>1,951,000</b>	<b>1,998,500</b>	<b>47,500</b>

**Note 1:** increase for 2022 election (\$210k funding from reserves)

**Note 2:** Heritage Advisory Committee increase (heritage plaque/signs and Scholarship Program)



**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>PARKS, RECREATION AND CULTURE</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	\$	\$	\$

**OPERATING (Note 1)**

**Expenditures**

Director's Office and Commission	490,000	492,000	2,000
Culture and Community Development	2,857,000	3,641,500	784,500
Community Recreation Services <b>(Note 2)</b>	19,828,500	23,667,000	3,838,500
Parks and Planning Services <b>(Notes 2 and 3)</b>	6,269,500	7,467,000	1,197,500
Building Maintenance	2,025,000	2,067,500	42,500
Emergency Planning Program	127,500	134,000	6,500
Lifecycle Equipment Replacement	510,000	510,000	-

<b>Total Expenditures</b>	<b>32,107,500</b>	<b>37,979,000</b>	<b>5,871,500</b>
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**Revenues**

Culture and Community Development	273,500	447,500	174,000
Community Recreation Services	3,741,500	8,527,000	4,785,500
Parks and Planning Services	255,500	320,000	64,500
Building Maintenance	10,500	10,500	-

<b>Total Revenues</b>	<b>4,281,000</b>	<b>9,305,000</b>	<b>5,024,000</b>
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<b>Operating Tax Draw</b>	<b>27,826,500</b>	<b>28,674,000</b>	<b>847,500</b>
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**CAPITAL**

<b>Expenditures</b>	<b>3,857,500</b>	<b>4,700,000</b>	<b>842,500</b>
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<b>Revenues</b>	<b>2,342,500</b>	<b>1,985,000</b>	<b>(357,500)</b>
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<b>Capital Tax Draw</b>	<b>1,515,000</b>	<b>2,715,000</b>	<b>1,200,000</b>
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<b>Tax Draw</b>	<b>29,341,500</b>	<b>31,389,000</b>	<b>2,047,500</b>
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**Note 1:** reflects Parks, Recreation & Culture Stage 5 reopening strategy - increase in revenues and expenditures to pre-COVID budget levels, subject to provincial health orders

**Note 2:** associated operating costs of new infrastructure \$52k (i.e. EV charging stations, enclosed off-leash dog parks, and sport court improvements)

**Note 3:** Irrigation Technician and Turf Coordinator positions for enhanced parks field and turf management (funded from existing budgets)

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

POLICE	2021 BUDGET	2022 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

**OPERATING**

**Expenditures**

Support Services <b>(Note 1)</b>	14,122,500	14,845,000	722,500
Community Policing - Patrol <b>(Note 2)</b>	13,703,000	16,224,000	2,521,000
Community Policing - Community Support <b>(Notes 2 and 3)</b>	9,465,000	8,925,000	(540,000)
Investigations Bureau <b>(Note 2)</b>	6,973,500	5,949,500	(1,024,000)
Police Secondments	3,570,000	3,566,000	(4,000)
E-Comm	1,825,000	1,918,000	93,000
<b>Total Expenditures</b>	<b>49,659,000</b>	<b>51,427,500</b>	<b>1,768,500</b>

**Revenues**

Fees	230,000	380,000	150,000
Grants	104,500	104,500	-
Recoverables	351,500	408,000	56,500
TFN Service Agreement	3,000,000	3,000,000	-
Traffic Fine Revenue Sharing Program	1,650,000	1,790,000	140,000
Police Secondments	3,570,000	3,566,000	(4,000)
Transfer from Reserves <b>(Note 1)</b>	438,000	1,660,000	1,222,000
<b>Total Revenues</b>	<b>9,344,000</b>	<b>10,908,500</b>	<b>1,564,500</b>

**Operating Tax Draw**

<b>40,315,000</b>	<b>40,519,000</b>	<b>204,000</b>
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**CAPITAL**

<b>Expenditures</b>	<b>816,000</b>	<b>780,000</b>	<b>(36,000)</b>
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<b>Revenues</b>	<b>638,000</b>	<b>602,000</b>	<b>(36,000)</b>
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<b>Capital Tax Draw</b>	<b>178,000</b>	<b>178,000</b>	<b>-</b>
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<b>Tax Draw</b>	<b>40,493,000</b>	<b>40,697,000</b>	<b>204,000</b>
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**Note 1:** potential resourcing demands and one-time staff wellness costs (funded from reserves)

**Note 2:** reorganization and restructuring

**Note 3:** Police Community Advocate position added

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>PROPERTY USE AND COMPLIANCE</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	\$	\$	\$

**OPERATING**

**Expenditures**

Business Licences	82,500	84,000	1,500
Bylaw Enforcement	2,217,000	2,263,000	46,000
Animal Control	1,194,500	1,212,500	18,000
<b>Total Expenditures</b>	<b><u>3,494,000</u></b>	<b><u>3,559,500</u></b>	<b><u>65,500</u></b>

**Revenues**

Business Licences	1,725,000	1,800,000	75,000
Bylaw Enforcement	400,000	400,000	-
Animal Control	334,000	342,000	8,000
<b>Total Revenues</b>	<b><u>2,459,000</u></b>	<b><u>2,542,000</u></b>	<b><u>83,000</u></b>
<b>Operating Tax Draw</b>	<b><u>1,035,000</u></b>	<b><u>1,017,500</u></b>	<b><u>(17,500)</u></b>

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

FISCAL	2021 BUDGET	2022 BUDGET	INCREASE (DECREASE)
	\$	\$	\$
<b>OPERATING</b>			
<b>Expenditures</b>			
Council Contingency	300,000	300,000	-
Sungod Expansion Referendum Debt Payment <b>(Note 1)</b>	391,500	137,500	(254,000)
Fraser Valley Regional Library	3,980,000	4,085,000	105,000
Special Projects and Requirements	1,696,500	4,028,500	2,332,000
Tourism Promotion <b>(Note 2)</b>	77,000	-	(77,000)
El/Sick Leave	420,500	420,500	-
Business Improvement Association of Tsawwassen	142,500	142,500	-
Provision for COVID-19 <b>(Note 3)</b>	3,059,000	-	(3,059,000)
Transfer to Reserves <b>(Note 4)</b>	4,014,000	4,014,000	-
<b>Total Expenditures</b>	<b>14,081,000</b>	<b>13,128,000</b>	<b>(953,000)</b>
<b>OPERATING</b>			
<b>Revenues</b>			
Carbon Tax Revenue Incentive Program	200,000	200,000	-
Payments-In-Lieu of Taxes			
Federal/Provincial Government	225,000	230,000	5,000
Port Metro Vancouver	744,500	725,000	(19,500)
BC Hydro	2,972,000	3,288,000	316,000
BC Rail	295,000	300,000	5,000
Fortis BC	602,500	602,500	-
Delta Cable	106,000	106,000	-
Telus	146,000	145,000	(1,000)
Ports Properties Compensation	382,500	382,500	-
Special Assessments	252,500	280,500	28,000
Investment Interest	1,673,000	1,673,000	-
Penalties and Interest on Taxes	1,210,000	1,460,000	250,000
Landfill	3,730,000	3,730,000	-
Other			
Cash-In-Lieu Contributions	600,000	600,000	-
Payroll Recoveries	300,000	300,000	-
Utility Overhead Recovery	1,100,000	1,100,000	-
Property and Other Sales	2,680,000	2,680,000	-
Other	182,500	182,500	-
Business Improvement Association of Tsawwassen	142,500	142,500	-
Provision for COVID-19 <b>(Note 3)</b>	3,059,000	-	(3,059,000)
<b>Total Revenues</b>	<b>20,603,000</b>	<b>18,127,500</b>	<b>(2,475,500)</b>
<b>Operating Tax Draw</b>	<b>(6,522,000)</b>	<b>(4,999,500)</b>	<b>1,522,500</b>

**Note 1:** Sungod Expansion referendum debt will be eliminated in 2022

**Note 2:** tourism fee for service budget transferred to Corporate Services

**Note 3:** provision in 2021 for potential financial impacts of COVID-19, funded from reserves (Restart Grant)

**Note 4:** transfer to reserves include provisions for land and equipment sales, Delta's Climate Action, facilities life-cycle maintenance, park land cash in lieu and interest revenue allocation

**CITY OF DELTA**  
**2022 DRAFT FINANCIAL PLAN**

<b>UTILITIES</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>INCREASE (DECREASE)</b>
	\$	\$	\$

**OPERATING**

**Expenditures**

Sewer Utility	13,055,000	13,452,000	397,000
Solid Waste Utility	7,808,500	7,826,500	18,000
Water Utility	24,632,500	25,707,500	1,075,000
<b>Total Operating Expenditures</b>	<b>45,496,000</b>	<b>46,986,000</b>	<b>1,490,000</b>

**Revenues**

Sewer Utility	13,055,000	13,452,000	397,000
Solid Waste Utility	7,808,500	7,826,500	18,000
Water Utility	24,632,500	25,707,500	1,075,000
<b>Total Operating Revenues</b>	<b>45,496,000</b>	<b>46,986,000</b>	<b>1,490,000</b>

**Operating Tax Draw**

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**CAPITAL**

**Expenditures**

Sewer Utility	6,198,000	6,023,000	(175,000)
Water Utility	6,394,000	6,075,000	(319,000)
<b>Total Capital Expenditures</b>	<b>12,592,000</b>	<b>12,098,000</b>	<b>(494,000)</b>

**Revenues**

Sewer Utility	6,198,000	6,023,000	(175,000)
Water Utility	6,394,000	6,075,000	(319,000)
<b>Total Capital Revenues</b>	<b>12,592,000</b>	<b>12,098,000</b>	<b>(494,000)</b>

**Capital Tax Draw**

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**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 CAPITAL PLAN SUMMARY NEW CAPITAL PROJECTS LISTED BY DEPARTMENTS		FUNDING SOURCES									
		2022 Tax Draw				2022 Utility Rates		Reserves		Other Funding	
		Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC
<b>CIVIC BUILDINGS</b>	6,550,000				4,550,000			1,850,000	150,000		
<b>CLIMATE ACTION AND ENVIRONMENT</b>	770,000								770,000		
<b>ENGINEERING</b>	28,888,000	4,079,000	4,443,000	2,811,000		6,075,000	5,575,000	820,000	2,876,500	193,000	2,015,500
<b>FINANCE / TECHNOLOGY</b>	2,308,000				218,000				1,590,000		500,000
<b>FIRE AND EMERGENCY SERVICES</b>	1,695,500				100,000				1,595,500		
<b>PARKS, RECREATION AND CULTURE</b>	4,700,000				2,715,000			400,000	1,540,000	20,000	25,000
<b>POLICE</b>	780,000				178,000				602,000		
<b>MAJOR PROJECTS</b>	3,050,000			45,000				2,600,000		405,000	
<b>CORPORATE</b>	10,000,000								10,000,000		
<b>TOTAL 2022 NEW CAPITAL PROJECTS</b>	<b>58,741,500</b>	<b>4,079,000</b>	<b>4,443,000</b>	<b>2,856,000</b>	<b>7,761,000</b>	<b>6,075,000</b>	<b>5,575,000</b>	<b>5,670,000</b>	<b>19,124,000</b>	<b>618,000</b>	<b>2,540,500</b>

**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2022 Tax Draw			2022 Utility Rates		Reserves		Other Funding	
			Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>CIVIC BUILDINGS</b>											
BLDG - 1	Roof, Envelope and Mechanical System Replacements	1,100,000			1,100,000						
BLDG - 2	Building Retrofits and Upgrades	800,000			800,000						
BLDG - 3	Specialty Mechanical Upgrades and Renewals	550,000			550,000						
BLDG - 4	Emerging Building Issues	200,000			200,000						
BLDG - 5	Building Design Development	100,000			100,000						
BLDG - 6	Delta Libraries - Interior Capital Maintenance	50,000			50,000						
BLDG - 7	Delta Libraries - Interior Experience Updates	50,000							50,000 Library Reserve		
BLDG - 8	Facilities Parking Lot Renewal	450,000			100,000			350,000			
BLDG - 9	Works Yard Upgrades	750,000			750,000						
BLDG - 10	South Delta Recreation Centre Concrete Masonry Unit Walls	300,000			200,000				100,000 Reserve (Facility Refurbishment)		
BLDG - 11	Fire Hall 1 - Siding Replacement	1,500,000						1,500,000			
BLDG - 12	Ladner Waterfront - Seven Seas Property	700,000			700,000						
<b>TOTAL CIVIC BUILDINGS</b>		<b>6,550,000</b>			<b>4,550,000</b>			<b>1,850,000</b>	<b>150,000</b>		

**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2022 Tax Draw			2022 Utility Rates		Reserves		Other Funding	
			Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>CLIMATE ACTION AND ENVIRONMENT</b>											
CAE - 1	Electric Vehicle Charging Stations: Public	530,000							530,000 Carbon Tax Reserve		
CAE - 2	Electric Vehicle Charging Stations: Fleet	140,000							140,000 Carbon Tax Reserve		
CAE - 3	Habitat Establishment	100,000							100,000 Carbon Tax Reserve		
<b>TOTAL CLIMATE ACTION AND ENVIRONMENT</b>		<b>770,000</b>							<b>770,000</b>		



**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2022 Tax Draw			2022 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
<b>ENGINEERING</b>											
ROADS - 1	Neighbourhood Road Improvements Program - Construction	3,202,500		1,855,000	443,000				367,500 Roads Reserves		150,000 TransLink (WITT)  15,000 TransLink (Rehabilitation) 372,000 Community Works Fund
ROADS - 2	Neighbourhood Road Improvements Program - Design	325,000		310,000	10,000	5,000					
ROADS - 3	Tilbury Access Road - Phase 2	250,000							250,000 Roads Reserves		
ROADS - 4	Rural Road Improvements Program	1,000,000	1,000,000								
ROADS - 5	Road Rehabilitation (Paving)	1,560,000	435,000	340,000					35,000 Cash in Lieu		750,000 TransLink (Rehabilitation)
ROADS - 6	Roads Capital Project Development and Programming	150,000	125,000		10,000	5,000	10,000				
ROADS - 7	Bridge, Culvert and Retaining Wall Rehabilitation	150,000	130,000								20,000 TransLink (Structures)
ROADS - 8	Cycle Infrastructure	1,608,500	375,000	475,000				100,000			658,500 TransLink (BICCs)
ROADS - 9	Street Lighting, Bus Stops and Accessibility Improvements	300,000	250,000								50,000 TransLink (TRRIP)
ROADS - 10	Neighbourhood Traffic Management and Crosswalks	605,000	240,000	355,000					10,000 Roads Reserves		
ROADS - 11	Traffic Control - Signals and Devices	1,242,000	134,000	1,108,000							

**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2022 Tax Draw			2022 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
<b>ENGINEERING</b>											
ROADS - 12	Roads Right-of-way Program	60,000	60,000								
ROADS - 13	Ongoing and Emerging Traffic Management	180,000	180,000								
ROADS - 14	Neighbourhood Livability and Safety Improvements	1,150,000	1,150,000								
<b>ROADS SUBTOTAL</b>		<b>11,783,000</b>	<b>4,079,000</b>	<b>4,443,000</b>	<b>463,000</b>	<b>10,000</b>	<b>10,000</b>	<b>100,000</b>	<b>662,500</b>		<b>2,015,500</b>

**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2022 Tax Draw			2022 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
<b>ENGINEERING</b>											
DRAINAGE - 1	Infrastructure Renewal Program	450,000			450,000						
DRAINAGE - 2	Chillukthan Drainage Pump Station Upgrades	700,000			700,000						
DRAINAGE - 3	Dike Repair at River Road and 92 Street	150,000			150,000						
DRAINAGE - 4	Hillside Crescent Storm Sewer Extension	175,000			175,000						
DRAINAGE - 5	BMP Implementation and Drainage Improvements	30,000			30,000						
DRAINAGE - 6	Drainage Capital Project Design Development	30,000			30,000						
DRAINAGE - 7	Drainage Studies and Modelling	50,000			5,000					45,000	
DRAINAGE - 8	Burns Bog Improvement Works	55,000			55,000						
DRAINAGE - 9	Ongoing and Emerging Issues	193,000			193,000						
<b>DRAINAGE SUBTOTAL</b>		<b>1,833,000</b>			<b>1,788,000</b>					<b>45,000</b>	

**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2022 Tax Draw			2022 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
<b>ENGINEERING</b>											
WATER - 1	80 Avenue Watermain Replacement - 116 Street to 120 Street	1,200,000				1,200,000					
WATER - 2	Beach Grove Road Neighbourhood Watermain Replacement - Whitcomb Place to 16 Avenue	1,800,000				1,800,000					
WATER - 3	51 Street Watermain Replacement - 47 Avenue to 47A Avenue	110,000				110,000					
WATER - 4	Elliott Street Watermain Replacement - Chisholm Street to 48 Avenue	425,000				425,000					
WATER - 5	60B Street Watermain Replacement - Ladner Trunk Road to 44 Avenue	950,000				950,000					
WATER - 6	Water Capital Project Design Development	50,000				50,000					
WATER - 7	Watershed Park Aquifer Study	50,000				50,000					
WATER - 8	Flow Tests, Hydrant Changeovers, New Hydrants	50,000				50,000					
WATER - 9	Water Meters, Meter Replacement & Conservation Program	700,000				700,000					
WATER - 10	Fixed Base Water Meter Readings - North Delta	300,000				300,000					
WATER - 11	Ongoing and Emerging Issues	195,000				195,000					
<b>WATER SUBTOTAL</b>		<b>5,830,000</b>				<b>5,830,000</b>					

**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2022 Tax Draw			2022 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
<b>ENGINEERING</b>											
SEWER - 1	Elliott Street Sanitary Sewer Upgrades - Bridge Street to 51 Street	2,250,000					2,250,000				
SEWER - 2	16 Avenue Sewer Upgrades - 56 Street to Gillespie Road	1,308,000					1,160,000			148,000 DCC (S-005)	
SEWER - 3	Westminster Avenue Pump Station Upgrades	900,000					900,000				
SEWER - 4	Sewer Capital Project Design Development	350,000					350,000				
SEWER - 5	Sanitary Sewer Studies and Inventory	50,000					50,000				
SEWER - 6	Sanitary Inflow/Infiltration Program	150,000					150,000				
SEWER - 7	Ongoing and Emerging Issues	170,000					170,000				
<b>SEWER SUBTOTAL</b>		<b>5,178,000</b>					<b>5,030,000</b>			<b>148,000</b>	

**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2022 Tax Draw			2022 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
<b>ENGINEERING</b>											
PROJ CU - 1	CCTV Inspection and Repair Program	370,000			70,000		300,000				
PROJ CU - 2	Utilities Right-of-Way Program	390,000			30,000	30,000	30,000		300,000 Sewer Reserves		
PROJ CU - 3	Archaeology Inventory	105,000			35,000	35,000	35,000				
PROJ CU - 4	Geographic Information System (GIS) / Survey	45,000			15,000	15,000	15,000				
PROJ CU - 5	Utilities SCADA Upgrades	250,000			50,000	100,000	100,000				
PROJ CU - 6	Asset Management Study	50,000				25,000	25,000				
PROJ CU - 7	Steep Slopes Ongoing and Emerging Issues	120,000			60,000	30,000	30,000				
IRRIGATION - 1	Irrigation / Drainage Program	150,000			150,000						
IRRIGATION - 2	Westham Island Irrigation Water Supply Pipe Detailed Design	150,000			150,000						
ENG EQUIP - 1	Equipment Replacement	1,914,000							1,914,000 Equipment Reserve		
ENG EQUIP - 2	New Vehicles and Equipment	370,000						370,000			
ENG EQUIP - 3	Corporate Radio System	350,000						350,000			
<b>OTHER SUBTOTAL</b>		<b>4,264,000</b>			<b>560,000</b>	<b>235,000</b>	<b>535,000</b>	<b>720,000</b>	<b>2,214,000</b>		
<b>TOTAL ENGINEERING</b>		<b>28,888,000</b>	<b>4,079,000</b>	<b>4,443,000</b>	<b>2,811,000</b>	<b>6,075,000</b>	<b>5,575,000</b>	<b>820,000</b>	<b>2,876,500</b>	<b>193,000</b>	<b>2,015,500</b>

**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 Capital Plan			FUNDING SOURCES								
			2022 Tax Draw			2022 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>FINANCE / TECHNOLOGY</b>											
FIN - 1	Data Processing Facilities & Equipment	218,000			218,000						
FIN - 2	City Information Systems Updates	1,315,000							1,315,000 Equipment Reserve		
FIN - 3	Delta Police Information Systems Updates	275,000							275,000 Equipment Reserve		
FIN - 4	Streamlining Development and Project Services	500,000									500,000 UBCM Grant
<b>TOTAL FINANCE / TECHNOLOGY</b>		<b>2,308,000</b>			<b>218,000</b>				<b>1,590,000</b>		<b>500,000</b>

**CITY OF DELTA 2022 CAPITAL PLAN - DRAFT**

2022 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2022 Tax Draw			2022 Utility Rates		Reserves		Other Funding	
			Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>FIRE AND EMERGENCY SERVICES</b>											
FIRE - 1	Vehicle and Equipment Replacement	1,595,500							1,595,500		
FIRE - 2	Fire Department Turnout Gear	75,000			75,000						
FIRE - 3	Minor Equipment, Office Equipment and Furniture	25,000			25,000						
<b>TOTAL FIRE AND EMERGENCY SERVICES</b>					<b>100,000</b>				<b>1,595,500</b>		



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<b>PARKS, RECREATION AND CULTURE</b>											
PARK OPS - 1	Parks Branch Repair Capital - Fencing and Fixed Amenities	195,000			195,000						
PARK OPS - 2	Parks Branch Repair Capital - Other	45,000			25,000					20,000 DCC (P-004)	
PR&C - 1	Urban Reforestation	600,000							600,000 Reserves - Trees		
PR&C - 2	Recreation Facilities-Self Funded Replacement of Fitness Equipment	200,000							200,000 Reserve (Life Cycle Replacement)		
PR&C - 3	Recreation Facilities-Self Funded Public Space Upgrades	140,000							140,000 Reserve (Facility Refurbishment)		
PR&C - 4	Recreation Facilities-Self Funded Recreation Equipment Program	85,000							85,000 Reserve (Life Cycle Replacement)		
PR&C - 5	Recreation Facilities - Douglas J. Husband Discovery Centre Exhibit Refreshment	85,000							85,000 Reserve (Life Cycle Replacement)		
PR&C - 6	Playground Renewal Program	250,000			250,000						
PR&C - 7	Backstop Replacement Program	150,000			150,000						
PR&C - 8	Community Initiated Cost Sharing Projects	50,000							25,000 Provision		25,000 Other (private funds)
PR&C - 9	Delta School District Playground Partnership	75,000			75,000						
PR&C - 10	Recreation Facilities Maintenance - Minor Equipment	50,000			50,000						

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<b>PARKS, RECREATION AND CULTURE</b>											
PR&C - 11	Parks Sustainable Infrastructure Funding - Placemaking, Public Art, and Pop Up Parks	50,000			50,000						
PR&C - 12	Parks Sustainable Infrastructure Funding - Enclosed Off-Leash Dog Parks	600,000			570,000				30,000 Reserve (Parks Other)		
PR&C - 13	Parks Sustainable Infrastructure Funding - Drainage and Irrigation	250,000			150,000				100,000 Reserve (Parks - Other)		
PR&C - 14	Parks Sustainable Infrastructure Funding - Park Upgrades	250,000							250,000 Reserve (Parks - Other)		
PR&C - 15	Synthetic Turf Replacement Program	500,000			500,000						
PR&C - 16	Wellington Point Park Wharf  (multi year project, \$125,000 total)	25,000							25,000 Reserve (Facility Refurbishment)		
PR&C - 17	Mobility and Accessibility	200,000			200,000						
PR&C - 18	Parks, Recreation and Culture Strategic Plan	200,000			200,000						
PR&C - 19	Parks Renewal and Upgrades - Cromie Park  (multi year project, \$3.7M total)	700,000			300,000			400,000			
<b>TOTAL PARKS, RECREATION AND CULTURE</b>					<b>2,715,000</b>			<b>400,000</b>	<b>1,540,000</b>	<b>20,000</b>	<b>25,000</b>

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			Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>POLICE</b>											
POLICE - 1	Vehicle Replacement	602,000							602,000 Equipment Reserve		
POLICE - 2	Office and Computer Equipment and Furniture	68,000			68,000						
POLICE - 3	Protective Vests and Police Equipment	110,000			110,000						
<b>TOTAL POLICE</b>		<b>780,000</b>			<b>178,000</b>				<b>602,000</b>		

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Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>MAJOR PROJECTS</b>											
MAJOR - 1	North Delta Track - Fieldhouse (multi year project, \$1.75M total)	750,000						750,000			
MAJOR - 2	Boat Launch Replacement Program (multi year project, \$1.35M total)	100,000						100,000			
MAJOR - 3	Winskill Park Field and Pathway Relocations (multi year project, \$4.25M total)	1,750,000						1,750,000			
MAJOR - 4	Boundary Bay Airport Servicing	450,000		45,000						405,000 DCC (D-014)	
<b>TOTAL MAJOR PROJECTS</b>		<b>3,050,000</b>		<b>45,000</b>				<b>2,600,000</b>		<b>405,000</b>	

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			Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>CORPORATE</b>											
CORP - 1	Capital Contingency	5,000,000							5,000,000 Reserves		
CORP - 2	Land Acquisitions	5,000,000							5,000,000 Reserves		
<b>TOTAL CORPORATE</b>		<b>10,000,000</b>							<b>10,000,000</b>		