



Delta

2023 DRAFT FINANCIAL PLAN

CITY OF DELTA
2023 DRAFT FINANCIAL PLAN
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CITY OF DELTA 2023 FINANCIAL PLAN SUMMARY - DRAFT

EXPENDITURES SUMMARY

**2022
BUDGET
RESTATE
D**

**2023
BUDGET
\$**

**INCREASE
(DECREASE)
\$**

OPERATING

Mayor and Council	1,099,000	1,107,000	8,000
Office of the City Manager	848,000	848,000	-
Communications	923,000	1,025,000	102,000
Community Planning and Development	7,588,000	7,716,500	128,500
Corporate Services	7,212,000	7,362,000	150,000
Engineering	24,617,000	25,250,000	633,000
Finance	9,676,000	10,284,000	608,000
Fire and Emergency Services	34,634,500	35,864,500	1,230,000
Human Resources	2,305,500	2,507,000	201,500
Office of the City Clerk	2,214,500	2,004,500	(210,000)
Parks, Recreation and Culture	37,979,000	38,635,500	656,500
Police	51,261,000	53,699,500	2,438,500
Property Use and Compliance	3,559,500	3,591,500	32,000
Fiscal	13,294,500	20,516,500	7,222,000
General Operating	197,211,500	210,411,500	13,200,000
Utilities Operating	46,986,000	51,642,500	4,656,500
Total Operating Expenditures	244,197,500	262,054,000	17,856,500

CAPITAL

Civic Buildings	6,550,000	11,975,000	5,425,000
Climate Action and Environment	770,000	525,000	(245,000)
Engineering	29,338,000	36,703,500	7,365,500
Finance / Technology	2,308,000	2,587,000	279,000
Fire and Emergency Services	1,695,500	1,290,000	(405,500)
Parks, Recreation and Culture	7,300,000	8,140,000	840,000
Police	780,000	801,000	21,000
Corporate	10,000,000	10,000,000	-
New Capital Projects	58,741,500	72,021,500	13,280,000
Capital Projects Carried Forward Provision - Estimate	55,000,000	55,000,000	-
Total Capital Expenditures	113,741,500	127,021,500	13,280,000

TOTAL EXPENDITURES	357,939,000	389,075,500	31,136,500
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CITY OF DELTA 2023 FINANCIAL PLAN SUMMARY - DRAFT

REVENUES SUMMARY

**2022
BUDGET
RESTATED**
\$

**2023
BUDGET**
\$

**INCREASE
(DECREASE)**
\$

OPERATING

Community Planning and Development	3,476,500	3,828,500	352,000
Corporate Services	705,500	678,500	(27,000)
Engineering	4,201,000	4,317,500	116,500
Finance	444,500	464,500	20,000
Fire and Emergency Services	815,000	631,000	(184,000)
Human Resources	273,500	443,000	169,500
Office of the City Clerk	216,000	6,000	(210,000)
Parks, Recreation and Culture	9,305,000	9,405,000	100,000
Police	9,686,500	9,387,500	(299,000)
Property Use and Compliance	2,542,000	2,797,000	255,000
Fiscal	19,349,500	24,862,500	5,513,000
General Operating	51,015,000	56,821,000	5,806,000
Utilities Operating	46,986,000	51,642,500	4,656,500
Total Operating Revenues	98,001,000	108,463,500	10,462,500

CAPITAL

Civic Buildings	2,000,000	6,975,000	4,975,000
Climate Action and Environment	770,000	470,000	(300,000)
Engineering	17,960,000	24,681,500	6,721,500
Finance / Technology	2,090,000	2,319,000	229,000
Fire and Emergency Services	1,595,500	1,160,000	(435,500)
Parks, Recreation and Culture	4,585,000	4,600,000	15,000
Police	602,000	623,000	21,000
Corporate	10,000,000	10,000,000	-
New Capital Projects	39,602,500	50,828,500	11,226,000
Capital Projects Carried Forward Provision - Estimate	55,000,000	55,000,000	-
Total Capital Revenues	94,602,500	105,828,500	11,226,000

REVENUES BEFORE TAX DRAW 192,603,500 214,292,000 21,688,500

TAX DRAW 165,335,500 174,783,500 9,448,000

TOTAL REVENUES 357,939,000 389,075,500 31,136,500

CITY OF DELTA 2023 FINANCIAL PLAN SUMMARY - DRAFT

TAX DRAW	2022 BUDGET RESTATED \$	2023 BUDGET \$	INCREASE (DECREASE) \$
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OPERATING

Mayor and Council	1,099,000	1,107,000	8,000
Office of the City Manager	848,000	848,000	-
Communications	923,000	1,025,000	102,000
Community Planning and Development	4,111,500	3,888,000	(223,500)
Corporate Services	6,506,500	6,683,500	177,000
Engineering	20,416,000	20,932,500	516,500
Finance	9,231,500	9,819,500	588,000
Fire and Emergency Services	33,819,500	35,233,500	1,414,000
Human Resources	2,032,000	2,064,000	32,000
Office of the City Clerk	1,998,500	1,998,500	-
Parks, Recreation and Culture	28,674,000	29,230,500	556,500
Police	41,574,500	44,312,000	2,737,500
Property Use and Compliance	1,017,500	794,500	(223,000)
Fiscal	(6,055,000)	(4,346,000)	1,709,000
	146,196,500	153,590,500	7,394,000

CAPITAL

Civic Buildings	4,550,000	5,000,000	450,000
Climate Action and Environment	-	55,000	55,000
Engineering	11,378,000	12,022,000	644,000
Finance / Technology	218,000	268,000	50,000
Fire and Emergency Services	100,000	130,000	30,000
Parks, Recreation and Culture	2,715,000	3,540,000	825,000
Police	178,000	178,000	-
	19,139,000	21,193,000	2,054,000

TOTAL TAX DRAW	165,335,500	174,783,500	9,448,000
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CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

MAYOR AND COUNCIL	2022 BUDGET	2023 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures	<u>1,099,000</u>	<u>1,107,000</u>	<u>8,000</u>
Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Operating Tax Draw	<u><u>1,099,000</u></u>	<u><u>1,107,000</u></u>	<u><u>8,000</u></u>

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

OFFICE OF THE CITY MANAGER

**2022
BUDGET**

**2023
BUDGET**

**INCREASE
(DECREASE)**

\$

\$

\$

OPERATING

Expenditures

848,000

848,000

-

Revenues

-

-

-

Operating Tax Draw

848,000

848,000

-

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

COMMUNICATIONS	2022 BUDGET	2023 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures (Note 1)	<u>923,000</u>	<u>1,025,000</u>	<u>102,000</u>
Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Operating Tax Draw	<u><u>923,000</u></u>	<u><u>1,025,000</u></u>	<u><u>102,000</u></u>

Note 1: Communications Liaison position transferred from Parks, Recreation & Culture

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

COMMUNITY PLANNING AND DEVELOPMENT

**2022
BUDGET**

**2023
BUDGET**

**INCREASE
(DECREASE)**

\$

\$

\$

OPERATING

Expenditures

Application Centre	1,045,500	1,119,500	74,000
Development Services	2,653,000	2,612,000	(41,000)
Information and Administrative Services	1,219,000	1,114,000	(105,000)
Planning (Note 1)	2,670,500	2,871,000	200,500

Total Expenditures	7,588,000	7,716,500	128,500
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Revenues

Application Fees	723,000	700,000	(23,000)
Building and Plumbing Permits, and Other	2,753,500	3,128,500	375,000

Total Revenues	3,476,500	3,828,500	352,000
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Operating Tax Draw	4,111,500	3,888,000	(223,500)
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Note 1: Community Planning Project Leader position added, funded from existing budget

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

CORPORATE SERVICES

2022
BUDGET
RESTATED
\$

2023
BUDGET
\$

INCREASE
(DECREASE)
\$

OPERATING

Expenditures

Corporate Planning	1,005,500	1,001,000	(4,500)
Climate Action and Environment (Note 1)	1,097,500	979,500	(118,000)
Legal Services (Note 2)	3,976,500	4,169,500	193,000
Lands Management (Note 3)	172,000	242,500	70,500
Social Services	724,500	724,500	-
Special Projects	205,500	214,500	9,000
Boundary Bay Airport	30,500	30,500	-

Total Expenditures	7,212,000	7,362,000	150,000
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Revenues

Climate Action and Environment	127,500	109,500	(18,000)
Legal Services (Note 4)	200,000	331,500	131,500
Land and Building Leases	155,000	155,000	-
Social Services	4,500	4,500	-
Boundary Bay Airport	38,500	38,500	-
Transfer from Reserve (Note 3)	80,000	39,500	(40,500)
Transfer from Carbon Tax Reserve (Note 1)	100,000	-	(100,000)

Total Revenues	705,500	678,500	(27,000)
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Operating Tax Draw	6,506,500	6,683,500	177,000
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CAPITAL

Expenditures	770,000	525,000	(245,000)
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Revenues	770,000	470,000	(300,000)
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Capital Tax Draw	-	55,000	55,000
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Tax Draw	6,506,500	6,738,500	232,000
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Note 1: climate action special projects funded from reserves in 2022, included in capital in 2023

Note 2: insurance premium increases

Note 3: land optimization program, funded from reserve

Note 4: insurance premiums recovered

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

ENGINEERING	2022 BUDGET RESTATE	2023 BUDGET	INCREASE (DECREASE)
	\$	\$	\$
OPERATING			
Expenditures			
Engineering Administration			
Customer Service	1,609,000	1,537,000	(72,000)
Design and Construction	1,029,000	1,029,000	-
GIS	225,500	221,500	(4,000)
Roads	1,208,500	1,208,500	-
Special Projects	209,000	213,000	4,000
Survey and Drafting	619,500	619,500	-
Utilities	635,000	635,000	-
	<u>5,535,500</u>	<u>5,463,500</u>	<u>(72,000)</u>
Engineering Operations (Note 1)			
Administration	962,500	962,500	-
Drainage	2,739,000	2,706,000	(33,000)
Dykes Maintenance	108,500	126,500	18,000
Irrigation	627,000	619,000	(8,000)
Labour and Supervision	4,092,500	4,412,500	320,000
Weed Control	85,000	80,000	(5,000)
Roads and Street Maintenance	6,965,000	7,366,000	401,000
Yards and Building Maintenance (Note 2)	410,000	339,500	(70,500)
	<u>15,989,500</u>	<u>16,612,000</u>	<u>622,500</u>
TransLink	1,522,000	1,572,000	50,000
Recoverable Services	1,570,000	1,602,500	32,500
	<u>3,092,000</u>	<u>3,174,500</u>	<u>82,500</u>
Total Expenditures	<u>24,617,000</u>	<u>25,250,000</u>	<u>633,000</u>

Note 1: increases for equipment, contracted services, and associated operating cost of new infrastructure

Note 2: Building Service Worker position transferred to Parks, Recreation and Culture

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

ENGINEERING	2022 BUDGET	2023 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Revenues

Engineering Administration

Customer Service	22,000	22,000	-
Filming Fees	50,000	50,000	-
Highway Use Permits	30,000	30,000	-
Telecommunications Agreements	181,500	181,500	-
Street Furniture	84,000	84,000	-
	<u>367,500</u>	<u>367,500</u>	<u>-</u>

Engineering Operations

Engineering Facility Lease	142,000	142,000	-
Other	18,000	18,000	-
	<u>160,000</u>	<u>160,000</u>	<u>-</u>

TransLink	1,522,000	1,572,000	50,000
Recoverable Services	<u>2,151,500</u>	<u>2,218,000</u>	<u>66,500</u>
	3,673,500	3,790,000	116,500

Total Revenues	<u>4,201,000</u>	<u>4,317,500</u>	<u>116,500</u>
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Operating Tax Draw	<u>20,416,000</u>	<u>20,932,500</u>	<u>516,500</u>
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CAPITAL

Expenditures	<u>29,338,000</u>	<u>36,703,500</u>	<u>7,365,500</u>
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Revenues	<u>17,960,000</u>	<u>24,681,500</u>	<u>6,721,500</u>
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Capital Tax Draw	<u>11,378,000</u>	<u>12,022,000</u>	<u>644,000</u>
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Tax Draw	<u><u>31,794,000</u></u>	<u><u>32,954,500</u></u>	<u><u>1,160,500</u></u>
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CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

FINANCE	2022 BUDGET	2023 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Administration	334,500	334,500	-
Financial Services	2,656,000	2,656,000	-
Budgets and Taxation (Note 1)	2,195,000	2,304,000	109,000
Information Services (Note 2 and 3)	4,284,500	4,783,500	499,000
Grants	206,000	206,000	-
Total Expenditures	9,676,000	10,284,000	608,000

Revenues

Administration Fees	201,000	191,000	(10,000)
Tax Information Fees	150,000	120,000	(30,000)
Other Revenue	93,500	153,500	60,000
Total Revenues	444,500	464,500	20,000
Operating Tax Draw	9,231,500	9,819,500	588,000

CAPITAL

Expenditures	2,308,000	2,587,000	279,000
Revenues	2,090,000	2,319,000	229,000
Capital Tax Draw	218,000	268,000	50,000
Tax Draw	9,449,500	10,087,500	638,000

Note 1: interest on tax prepayments

Note 2: System Administrator position added

Note 3: software maintenance increases

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

FIRE AND EMERGENCY SERVICES	2022 BUDGET	2023 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Administration	1,409,000	1,425,000	16,000
Building	446,000	446,000	-
Communications	85,000	85,000	-
Emergency Measures	431,000	433,000	2,000
Equipment	1,781,500	1,781,500	-
Hazardous Material Response Program	86,000	86,000	-
Prevention (Note 1)	690,000	768,000	78,000
Suppression (Note 2)	27,654,000	28,636,000	982,000
Training	992,000	996,000	4,000
E-comm	1,060,000	1,208,000	148,000

Total Expenditures	34,634,500	35,864,500	1,230,000
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Revenues

Prevention and Training Recovery	15,000	31,000	16,000
TFN Service Agreement	800,000	600,000	(200,000)

Total Revenues	815,000	631,000	(184,000)
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Operating Tax Draw	33,819,500	35,233,500	1,414,000
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CAPITAL

Expenditures	1,695,500	1,290,000	(405,500)
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Revenues	1,595,500	1,160,000	(435,500)
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Capital Tax Draw	100,000	130,000	30,000
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Tax Draw	33,919,500	35,363,500	1,444,000
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Note 1: wild fire interface transferred from Parks, Recreation and Culture

Note 2: Four Firefighters added, and other wage and benefit increases

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

HUMAN RESOURCES	2022 BUDGET	2023 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Human Resources (Note 1)	1,817,500	1,925,000	107,500
Training	276,500	276,500	-
Occupational Health and Safety (Note 2)	73,000	118,000	45,000
CUPE Recoverable	138,500	187,500	49,000
Total Expenditures	2,305,500	2,507,000	201,500

Revenues

WorkSafe BC Rebate (Note 2)	135,000	180,000	45,000
CUPE Recoverable	138,500	187,500	49,000
Transfer from Reserve (Note 1)	-	75,500	75,500
Total Revenues	273,500	443,000	169,500
Operating Tax Draw	2,032,000	2,064,000	32,000

Note 1: Fire health and wellness initiatives, funded from reserve

Note 2: Occupation Health and Safety Program updates, funded from WorkSafe BC rebate increase

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

OFFICE OF THE CITY CLERK	2022 BUDGET	2023 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Office of the City Clerk	1,312,500	1,312,500	-
Support Services	550,000	550,000	-
Election (Note 1)	300,000	90,000	(210,000)
Volunteer Recognition	16,500	16,500	-
Committees	32,000	32,000	-
Board of Variance	3,500	3,500	-
Total Expenditures	2,214,500	2,004,500	(210,000)

Revenues

Election (Note 1)	210,000	-	(210,000)
Board of Variance	6,000	6,000	-
Total Revenues	216,000	6,000	(210,000)
Operating Tax Draw	1,998,500	1,998,500	-

Note 1: one-time increase for 2022 election (\$210k funding from reserves)

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

PARKS, RECREATION AND CULTURE

**2022
BUDGET**

**2023
BUDGET**

**INCREASE
(DECREASE)**

\$

\$

\$

OPERATING

Expenditures

Director's Office and Commission	492,000	539,500	47,500
Culture and Community Development (Note 1)	3,641,500	3,576,000	(65,500)
Community Recreation Services (Note 2)	24,195,000	24,549,000	354,000
Parks and Planning Services (Notes 3, 4 & 5)	7,443,000	7,661,500	218,500
Building Maintenance (Note 6)	2,073,500	2,175,500	102,000
Emergency Planning Program	134,000	134,000	-

Total Expenditures

37,979,000

38,635,500

656,500

Revenues

Culture and Community Development	447,500	477,500	30,000
Community Recreation Services	8,527,000	8,517,000	(10,000)
Parks and Planning Services	320,000	320,000	-
Building Maintenance	10,500	40,500	30,000
Transfer from Reserve	-	50,000	50,000

Total Revenues

9,305,000

9,405,000

100,000

Operating Tax Draw

28,674,000

29,230,500

556,500

CAPITAL

Expenditures

7,300,000

8,140,000

840,000

Revenues

4,585,000

4,600,000

15,000

Capital Tax Draw

2,715,000

3,540,000

825,000

Tax Draw

31,389,000

32,770,500

1,381,500

Note 1: Communications Liaison position transferred to Communications

Note 2: increases for facility inspections and utilities

Note 3: wild fire interface transferred to Fire and Emergency Services

Note 4: Park and Streetside Garbage Removal Operator position added

Note 5: Parks Planning Manager position added, funded from existing budget

Note 6: Building Service Worker position transferred from Engineering

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

POLICE	2022 BUDGET RESTATE \$	2023 BUDGET \$	INCREASE (DECREASE) \$
OPERATING			
Expenditures (Note 1)			
Department Support Services (Notes 2 and 3)	14,688,500	15,360,500	672,000
Community Policing - Patrol	15,826,000	16,485,000	659,000
Community Policing - Community Support	9,140,000	9,934,500	794,500
Investigations Bureau	6,122,500	5,958,000	(164,500)
Police Secondments	3,566,000	3,763,500	197,500
E-Comm	1,918,000	2,198,000	280,000
Total Expenditures	51,261,000	53,699,500	2,438,500
Revenues			
Fees	380,000	380,000	-
Grants	104,500	116,500	12,000
Recoverables	408,000	337,500	(70,500)
TFN Service Agreement	3,000,000	3,000,000	-
Traffic Fine Revenue Sharing Program	1,790,000	1,790,000	-
Police Secondments	3,566,000	3,763,500	197,500
Transfer from Reserves (Note 2)	438,000	-	(438,000)
Total Revenues	9,686,500	9,387,500	(299,000)
Operating Tax Draw	41,574,500	44,312,000	2,737,500
CAPITAL			
Expenditures	780,000	801,000	21,000
Revenues	602,000	623,000	21,000
Capital Tax Draw	178,000	178,000	-
Tax Draw	41,752,500	44,490,000	2,737,500

Note 1: contract settlement for Police members

Note 2: staff wellness program \$358k and Justice Institute of BC grant \$80k, funded from reserves in 2022

Note 3: digital evidence management funded in the amount of \$167,000

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

PROPERTY USE AND COMPLIANCE	2022 BUDGET	2023 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Business Licences	84,000	84,000	-
Bylaw Enforcement	2,263,000	2,283,500	20,500
Animal Control	1,212,500	1,224,000	11,500
Total Expenditures	3,559,500	3,591,500	32,000

Revenues

Business Licences	1,800,000	2,055,000	255,000
Bylaw Enforcement	400,000	400,000	-
Animal Control	342,000	342,000	-
Total Revenues	2,542,000	2,797,000	255,000
Operating Tax Draw	1,017,500	794,500	(223,000)

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

FISCAL	2022 BUDGET RESTATE \$	2023 BUDGET \$	INCREASE (DECREASE) \$
OPERATING			
Expenditures			
Council Contingency	300,000	300,000	-
Sungod Expansion Referendum Debt Payment (Note 1)	137,500	-	(137,500)
Fraser Valley Regional Library	4,085,000	4,216,000	131,000
Special Projects and Requirements	4,195,000	9,752,500	5,557,500
El/Sick Leave	420,500	420,500	-
Business Improvement Association of Tsawwassen	142,500	146,500	4,000
Transfer to Reserves (Note 2)	4,014,000	5,681,000	1,667,000
Total Expenditures	13,294,500	20,516,500	7,222,000
OPERATING			
Revenues			
Carbon Tax Revenue Incentive Program	200,000	-	(200,000)
Local Government Climate Action Program	-	346,000	346,000
Payments-In-Lieu of Taxes			
Federal/Provincial Government	230,000	235,000	5,000
Port Metro Vancouver	725,000	725,000	-
BC Hydro	3,288,000	3,361,000	73,000
BC Rail	300,000	310,000	10,000
Fortis BC	602,500	703,000	100,500
Delta Cable	106,000	95,000	(11,000)
Telus	145,000	140,000	(5,000)
Ports Properties Compensation	382,500	412,000	29,500
Special Assessments	280,500	310,000	29,500
Investment Interest	1,673,000	5,873,500	4,200,500
Casino Revenue	-	1,000,000	1,000,000
Penalties and Interest on Taxes	1,460,000	1,470,000	10,000
Landfill	3,730,000	3,730,000	-
Other			
Cash-In-Lieu Contributions	600,000	600,000	-
Payroll Recoveries	300,000	300,000	-
Utility Overhead Recovery	1,100,000	1,100,000	-
Property and Other Sales	2,680,000	2,680,000	-
Other	182,500	103,500	(79,000)
Business Improvement Association of Tsawwassen	142,500	146,500	4,000
Transfer from Reserves	1,222,000	1,222,000	-
Total Revenues	19,349,500	24,862,500	5,513,000
Operating Tax Draw	(6,055,000)	(4,346,000)	1,709,000

Note 1: Sungod Expansion referendum debt servicing ended in 2022

Note 2: transfer to reserves include provisions for land and equipment sales, Delta's Climate Action, casino revenue, facilities life-cycle maintenance, park land cash in lieu and interest revenue allocation

CITY OF DELTA 2023 FINANCIAL PLAN - DRAFT

UTILITIES	2022 BUDGET	2023 BUDGET	INCREASE (DECREASE)
	\$	\$	\$
OPERATING			
Expenditures			
Sewer Utility	13,452,000	14,812,000	1,360,000
Solid Waste Utility	7,826,500	9,122,500	1,296,000
Water Utility	<u>25,707,500</u>	<u>27,708,000</u>	<u>2,000,500</u>
Total Operating Expenditures	<u>46,986,000</u>	<u>51,642,500</u>	<u>4,656,500</u>
Revenues			
Sewer Utility	13,452,000	14,812,000	1,360,000
Solid Waste Utility	7,826,500	9,122,500	1,296,000
Water Utility	<u>25,707,500</u>	<u>27,708,000</u>	<u>2,000,500</u>
Total Operating Revenues	<u>46,986,000</u>	<u>51,642,500</u>	<u>4,656,500</u>
Operating Tax Draw	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>
CAPITAL			
Expenditures			
Sewer Utility	6,023,000	8,381,500	2,358,500
Water Utility	<u>6,075,000</u>	<u>6,257,500</u>	<u>182,500</u>
Total Capital Expenditures	<u>12,098,000</u>	<u>14,639,000</u>	<u>2,541,000</u>
Revenues			
Sewer Utility	6,023,000	8,381,500	2,358,500
Water Utility	<u>6,075,000</u>	<u>6,257,500</u>	<u>182,500</u>
Total Capital Revenues	<u>12,098,000</u>	<u>14,639,000</u>	<u>2,541,000</u>
Capital Tax Draw	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 CAPITAL PLAN SUMMARY NEW CAPITAL PROJECTS LISTED BY DEPARTMENTS		FUNDING SOURCES									
		2023 Tax Draw				2023 Utility Rates		Reserves		Other Funding	
	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CIVIC BUILDINGS	11,975,000				5,000,000			5,000,000	1,975,000		
CLIMATE ACTION AND ENVIRONMENT	525,000			55,000					470,000		
ENGINEERING	36,703,500	4,054,000	4,921,000	3,047,000		6,240,000	5,726,000	450,000	6,084,500	3,047,000	3,134,000
FINANCE / INFORMATION SERVICES	2,587,000				268,000				2,319,000		
FIRE AND EMERGENCY SERVICES	1,290,000				130,000			818,000	342,000		
PARKS, RECREATION AND CULTURE	8,140,000				3,540,000			3,440,000	1,135,000		25,000
POLICE	801,000				178,000				623,000		
CORPORATE	10,000,000								10,000,000		
TOTAL 2023 NEW CAPITAL PROJECTS	72,021,500	4,054,000	4,921,000	3,102,000	9,116,000	6,240,000	5,726,000	9,708,000	22,948,500	3,047,000	3,159,000

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
			2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CIVIC BUILDINGS											
BLDG - 1	Roof, Electrical, Envelope and Mechanical System Replacements	1,325,000			1,325,000						
BLDG - 2	Building Retrofits and Upgrades	825,000			825,000						
BLDG - 3	Specialty Mechanical Upgrades and Renewals	1,050,000			1,050,000						
BLDG - 4	Emerging Building Issues	250,000			25,000				225,000 Reserve (Buildings - Other)		
BLDG - 5	Building Design Development	125,000			125,000						
BLDG - 6	Delta Libraries - Interior Capital Maintenance	50,000			50,000						
BLDG - 7	Delta Libraries - Interior Experience Updates	50,000							50,000 Library Reserve		
BLDG - 8	Facilities Parking Lot Renewal	800,000			800,000						
BLDG - 9	Works Yard Upgrades	250,000			200,000				50,000 Reserve (Buildings - Other)		
BLDG - 10	South Delta Recreation Centre Concrete Masonry Unit Walls	900,000			350,000				300,000 Reserve (Facility Refurbishment) 250,000 Reserve (Parks - Other)		
BLDG - 11	Ladner Waterfront Revitalization - Chisholm Street Wharf and Park Planning	350,000			250,000				100,000 Reserve (Parks - Other)		
MAJOR - 12	Ladner Leisure Centre Natatorium	5,000,000						5,000,000			
MAJOR - 13	Winskill Aquatic and Fitness Centre Rebuild	1,000,000							1,000,000 Reserve (Other)		
TOTAL CIVIC BUILDINGS		11,975,000			5,000,000			5,000,000	1,975,000		

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
			2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CLIMATE ACTION AND ENVIRONMENT											
CAE - 1	Burns Bog Improvement Works	75,000		55,000					20,000 Carbon Tax Reserve		
CAE - 2	Energy and Greenhouse Gas (GHG) Emissions	250,000							250,000 Carbon Tax Reserve		
CAE - 3	Fleet EV Charging Infrastructure	100,000							100,000 Carbon Tax Reserve		
CAE - 4	Climate Action Projects	100,000							100,000 Carbon Tax Reserve		
TOTAL CLIMATE ACTION AND ENVIRONMENT		525,000		55,000					470,000		

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
ROADS - 1	Neighbourhood Road Improvements Program - Construction	1,490,000	793,000	311,000					232,000 Cash in Lieu		154,000 TransLink (WITT)
ROADS - 2	Neighbourhood Road Improvements Program - Design	200,000		200,000							
ROADS - 3	72 Avenue Improvements (115 Street to 120 Street) - Phase 2	6,897,500		3,141,000	278,500				21,000 Cash in Lieu - Drainage 249,000 Cash in Lieu - Roads	1,303,000 DCC (R-001) 750,000 DCC (R-014)	820,000 TransLink (MRNB) 335,000 TransLink (Rehabilitation)
ROADS - 4	Rural Road Improvements Program	1,000,000	986,000						14,000 Cash in Lieu		
ROADS - 5	Road Rehabilitation (Paving)	1,650,000									300,000 Soil Deposit 1,350,000 TransLink (Rehabilitation)
ROADS - 6	Roads Capital Project Development and Programming	90,000	90,000								
ROADS - 7	Bridge, Culvert and Retaining Wall Rehabilitation	450,000	325,000								125,000 TransLink (Structures)
ROADS - 8	Cycle Infrastructure	560,000	335,000	225,000							
ROADS - 9	Street Lighting, Bus Stops and Accessibility Improvements	340,000	240,000	50,000							50,000 TransLink (TRRIP)
ROADS - 10	Roads Right-of-Way Program	100,000	100,000								
ROADS - 11	Traffic Calming and Safety Improvements	2,786,500	1,185,000	994,000					70,000 Roads Reserves 500,000 Reserve (CCBF) 37,500 Cash in Lieu		
ROADS SUBTOTAL		15,564,000	4,054,000	4,921,000	278,500				1,123,500	2,053,000	3,134,000

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
DRAINAGE - 1	Infrastructure Renewal Program	455,000			455,000						
DRAINAGE - 2	Beharrell Pump Station Upgrade	834,000			646,500					187,500 DCC (D-005)	
DRAINAGE - 3	84 Street Pump Station	500,000			273,000				227,000 Drainage and Irrigation Reserves		
DRAINAGE - 4	Silda Pump Station - Property Acquisition	500,000			162,500					337,500 DCC (D-010)	
DRAINAGE - 5	Beach Grove Seawall Repairs	150,000			150,000						
DRAINAGE - 6	Santa Monica Outfall	200,000			200,000						
DRAINAGE - 7	BMP Implementation & Drainage Improvements	30,000			30,000						
DRAINAGE - 8	Drainage Capital Project Design Development	50,000			50,000						
DRAINAGE - 9	Boundary Bay Construction Dike Improvements	250,000			250,000						
DRAINAGE - 10	Ongoing and Emerging Issues	105,000			105,000						
DRAINAGE SUBTOTAL		3,074,000			2,322,000				227,000	525,000	

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
			2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
WATER - 1	Annacis Island Watermain Replacement	1,100,000				1,100,000					
WATER - 2	118 Street and 79 Avenue Neighbourhood Watermain Replacement	1,250,000				1,250,000					
WATER - 3	Centennial Parkway Watermain Replacement (1A Avenue to 3 Avenue)	1,260,000				1,252,500			7,500 Cash in Lieu		
WATER - 4	52 Avenue Watermain Replacement (Central Avenue to 57 Street)	760,000				660,000	100,000				
WATER - 5	View Crescent Watermain Replacement	522,500				512,500			10,000 Cash in Lieu		
WATER - 6	Tsawwassen Beach Road Watermain Replacement	300,000				300,000					
WATER - 7	Water Capital Project Design Development	50,000				50,000					
WATER - 8	Flow Tests, Hydrant Changeovers, New Hydrants and Water Modelling	135,000				135,000					
WATER - 9	Water Meters, Meter Replacement & Conservation Program	575,000				575,000					
WATER - 10	Ongoing and Emerging Issues	218,000				218,000					
WATER SUBTOTAL		6,170,500				6,053,000	100,000		17,500		

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
			Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
SEWER - 1	Shepherd Way Sanitary Sewer Upgrades	2,000,000					2,000,000				
SEWER - 2	Ladner Trunk Road Forcemain Upgrades	250,000					250,000				
SEWER - 3	56 Street Sanitary Sewer Upgrades (12 Avenue to 16 Avenue)	2,800,000					844,500		1,486,500 Sewer Reserve	469,000 DCC (S-007)	
SEWER - 4	Sanitary Sewer Studies and Inventory	75,000					75,000				
SEWER - 5	Pump Station Improvements	1,650,000					1,650,000				
SEWER - 6	Sanitary Inflow/Infiltration Program	150,000					150,000				
SEWER - 7	Ongoing and Emerging Issues	170,000					170,000				
SEWER SUBTOTAL		7,095,000					5,139,500		1,486,500	469,000	

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
			2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING											
PROJ CU - 1	CCTV Inspection and Repair Program	370,000			100,000		270,000				
PROJ CU - 2	Utilities Right-of-Way Program	790,000			30,000	30,000	30,000		700,000 Sewer Reserve		
PROJ CU - 3	Archaeology	105,000			35,000	35,000	35,000				
PROJ CU - 4	Geographic Information System (GIS) / Survey	65,000			21,500	22,000	21,500				
PROJ CU - 5	Utilities SCADA Upgrades	220,000			50,000	70,000	100,000				
PROJ CU - 6	Steep Slopes Ongoing and Emerging Issues	120,000			60,000	30,000	30,000				
IRRIGATION - 1	Irrigation / Drainage Program	150,000			150,000						
ENG EQUIP - 1	Equipment Replacement	2,280,000							2,280,000 Equipment Reserve		
ENG EQUIP - 2	Extreme Weather Preparedness Equipment	200,000						200,000			
ENG EQUIP - 3	Park and Streetside Garbage Removal Truck	250,000						250,000			
ENG OTHER - 1	Tree Management	250,000							250,000 Reserve (Trees)		
OTHER SUBTOTAL		4,800,000			446,500	187,000	486,500	450,000	3,230,000		
TOTAL ENGINEERING		36,703,500	4,054,000	4,921,000	3,047,000	6,240,000	5,726,000	450,000	6,084,500	3,047,000	3,134,000

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
			2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
FINANCE / INFORMATION SERVICES											
FIN - 1	Data Processing Facilities & Equipment	218,000			218,000						
FIN - 2	City Information Systems Updates	1,664,000							1,664,000 Equipment Reserve		
FIN - 3	Delta Police Information Systems Updates	390,000							390,000 Equipment Reserve		
FIN - 4	Digital Strategy	265,000							265,000 Equipment Reserve		
FIN - 5	Asset Management Corporate Strategy	50,000			50,000						
TOTAL FINANCE / INFORMATION SERVICES		2,587,000			268,000				2,319,000		

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
			2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
FIRE AND EMERGENCY SERVICES											
FIRE - 1	Vehicle and Equipment Replacement	142,000							142,000 Equipment Reserve		
FIRE - 2	Self-Contained Breathing Apparatus (SCBA) Equipment	948,000						748,000	200,000 Equipment Reserve		
FIRE - 3	Firefighter Turnout Gear	105,000			105,000						
FIRE - 4	Minor Equipment, Office Equipment and Furniture	25,000			25,000						
FIRE - 5	Inflatable Emergency Response Boat	70,000						70,000			
TOTAL FIRE AND EMERGENCY SERVICES		1,290,000			130,000			818,000	342,000		

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
			2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
PARKS, RECREATION AND CULTURE											
PR&C - 1	Parks Branch Repair Capital - Fencing and Fixed Amenities	140,000			140,000						
PR&C - 2	Parks Branch Repair Capital - Other	25,000			25,000						
PR&C - 3	Recreation Facilities - Self-Funded Public Space Upgrades	140,000							140,000 Reserve (Facility Refurbishment)		
PR&C - 4	Recreation Facilities - Self-Funded Recreation Equipment Program	85,000							85,000 Reserve (Life Cycle Replacement)		
PR&C - 5	Recreation Facilities - Self-Funded Replacement of Fitness Equipment	200,000							200,000 Reserve (Life Cycle Replacement)		
PR&C - 6	Recreation Facilities - Douglas J. Husband Discovery Centre Exhibit Refreshment	85,000							85,000 Reserve (Life Cycle Replacement)		
PR&C - 7	Recreation Facilities Maintenance - Minor Equipment	50,000			50,000						
PR&C - 8	Playground Renewal Program	100,000			100,000						
PR&C - 9	Backstop Replacement Program	175,000			175,000						
PR&C - 10	Enclosed Off-Leash Dog Parks	375,000			375,000						
PR&C - 11	Parks Drainage and Irrigation	125,000			125,000						
PR&C - 12	Mobility and Accessibility	200,000			200,000						
PR&C - 13	Public Art Program	125,000			125,000						
PR&C - 14	Community Initiated Cost Sharing Projects	50,000							25,000 Reserves - Other		25,000 Other (Private Funds)
PR&C - 15	Community Collaboration	100,000			100,000						

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
			2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
PARKS, RECREATION AND CULTURE											
PR&C - 16	Delta School District Playground Partnership	75,000			75,000						
PR&C - 17	Synthetic Turf Replacement Program	500,000			500,000						
PR&C - 18	Boat Launch Replacement Program	1,400,000						1,400,000			
PR&C - 19	Parks Renewal and Upgrades - Cromie Park	2,250,000			250,000			2,000,000			
PR&C - 20	Winskill Park Field and Pathway Relocations	500,000			500,000						
PR&C - 21	Wellington Point Park Wharf	100,000			100,000						
PR&C - 22	Urban Reforestation	400,000							400,000 Reserve (Trees)		
PR&C - 23	Recognition Lighting - North Delta Centre for the Arts (NDCA)	40,000						40,000			
PR&C - 24	Staff Scheduling Software	200,000			200,000						
PR&C - 25	Boundary Bay Cemetery - Columbarium	200,000							200,000 Reserve (Cemetery Improvements)		
PR&C - 26	Council Priorities - Preliminary Costing	500,000			500,000						
TOTAL PARKS, RECREATION AND CULTURE		8,140,000			3,540,000			3,440,000	1,135,000		25,000

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
			2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
POLICE											
POLICE - 1	Vehicle Replacement	623,000							623,000 Equipment Reserve		
POLICE - 2	Office and Computer Equipment and Furniture	68,000			68,000						
POLICE - 3	Protective Vests and Police Equipment	110,000			110,000						
TOTAL POLICE		801,000			178,000				623,000		

CITY OF DELTA 2023 CAPITAL PLAN - DRAFT

2023 Capital Plan			FUNDING SOURCES								
Ref#	Project	Total	2023 Tax Draw			2023 Utility Rates		Reserves		Other Funding	
			Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CORPORATE											
CORP - 1	Capital Contingency	5,000,000							5,000,000 Reserves		
CORP - 2	Land Acquisitions	5,000,000							5,000,000 Reserves		
TOTAL CORPORATE		10,000,000							10,000,000		