

Delta

2025 FINANCIAL PLAN



CITY OF DELTA
2025 FINANCIAL PLAN
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CITY OF DELTA
2025 FINANCIAL PLAN

EXPENDITURES SUMMARY

**2024
BUDGET
RESTATED**
\$

**2025
BUDGET**
\$

**INCREASE
(DECREASE)**
\$

OPERATING

Corporate Administration	9,314,000	9,669,500	355,500
Corporate Services	8,417,000	8,768,500	351,500
Development	9,291,500	9,028,000	(263,500)
Engineering	26,972,500	28,666,500	1,694,000
Facilities and Major Projects	12,862,500	14,448,000	1,585,500
Finance	12,087,500	12,843,000	755,500
Fire and Emergency Services	40,651,500	41,897,000	1,245,500
Parks, Recreation and Culture	28,350,000	30,284,500	1,934,500
Police	58,418,500	61,289,500	2,871,000
Property Use and Compliance	3,779,500	3,724,500	(55,000)
	<u>210,144,500</u>	<u>220,619,000</u>	<u>10,474,500</u>
Fiscal and Contingency	25,455,500	36,751,000	11,295,500
General Operating	235,600,000	257,370,000	21,770,000
Utilities Operating	57,590,500	66,761,500	9,171,000
Total Operating Expenditures	293,190,500	324,131,500	30,941,000

CAPITAL

Civic Buildings	17,442,000	68,630,000	51,188,000
Climate Action and Environment	425,000	1,040,000	615,000
Engineering	39,443,500	57,975,500	18,532,000
Finance / Technology	2,309,500	3,179,000	869,500
Fire and Emergency Services	2,685,500	4,492,000	1,806,500
Parks, Recreation and Culture	19,583,000	17,335,000	(2,248,000)
Police	378,000	484,000	106,000
New Capital Projects	82,266,500	153,135,500	70,869,000
Corporate Provision	20,000,000	20,000,000	-
Capital Projects Carried Forward Provision	55,000,000	55,000,000	-
Total Capital Expenditures	157,266,500	228,135,500	70,869,000

TOTAL EXPENDITURES	450,457,000	552,267,000	101,810,000
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CITY OF DELTA
2025 FINANCIAL PLAN

REVENUES SUMMARY

**2024
BUDGET
RESTATED**
\$

**2025
BUDGET**
\$

**INCREASE
(DECREASE)**
\$

OPERATING

Corporate Administration	430,500	470,500	40,000
Corporate Services	898,500	1,301,000	402,500
Development	4,338,000	4,338,000	-
Engineering	4,220,500	4,398,500	178,000
Finance	418,500	408,000	(10,500)
Fire and Emergency Services	706,500	906,500	200,000
Parks, Recreation and Culture	8,352,000	9,417,000	1,065,000
Police	9,113,000	9,735,000	622,000
Property Use and Compliance	2,816,000	2,636,000	(180,000)
	31,293,500	33,610,500	2,317,000
Fiscal and Contingency	34,979,500	40,137,500	5,158,000
General Operating	66,273,000	73,748,000	7,475,000
Utilities Operating	57,590,500	66,761,500	9,171,000
Total Operating Revenues	123,863,500	140,509,500	16,646,000

CAPITAL

Civic Buildings	11,773,500	63,461,500	51,688,000
Climate Action and Environment	370,000	985,000	615,000
Engineering	27,493,500	46,025,500	18,532,000
Finance / Technology	2,031,500	2,891,000	859,500
Fire and Emergency Services	2,485,500	4,242,000	1,756,500
Parks, Recreation and Culture	16,711,500	13,963,500	(2,748,000)
Police	200,000	306,000	106,000
New Capital Projects	61,065,500	131,874,500	70,809,000
Corporate Provision	20,000,000	20,000,000	-
Capital Projects Carried Forward Provision	55,000,000	55,000,000	-
Total Capital Revenues	136,065,500	206,874,500	70,809,000

REVENUES BEFORE TAX DRAW	259,929,000	347,384,000	87,455,000
TAX DRAW	190,528,000	204,883,000	14,355,000
TOTAL REVENUES	450,457,000	552,267,000	101,810,000

CITY OF DELTA
2025 FINANCIAL PLAN

TAX DRAW	2024 BUDGET RESTATED	2025 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Corporate Administration	8,883,500	9,199,000	315,500
Corporate Services	7,518,500	7,467,500	(51,000)
Development	4,953,500	4,690,000	(263,500)
Engineering	22,752,000	24,268,000	1,516,000
Facilities and Major Projects	12,862,500	14,448,000	1,585,500
Finance	11,669,000	12,435,000	766,000
Fire and Emergency Services	39,945,000	40,990,500	1,045,500
Parks, Recreation and Culture	19,998,000	20,867,500	869,500
Police	49,305,500	51,554,500	2,249,000
Property Use and Compliance	963,500	1,088,500	125,000
	<u>178,851,000</u>	<u>187,008,500</u>	<u>8,157,500</u>
Fiscal and Contingency	(9,524,000)	(3,386,500)	6,137,500
Total Operating Tax Draw	<u>169,327,000</u>	<u>183,622,000</u>	<u>14,295,000</u>

CAPITAL

Civic Buildings	5,668,500	5,168,500	(500,000)
Climate Action and Environment	55,000	55,000	-
Engineering	11,950,000	11,950,000	-
Finance / Technology	278,000	288,000	10,000
Fire and Emergency Services	200,000	250,000	50,000
Parks, Recreation and Culture	2,871,500	3,371,500	500,000
Police	<u>178,000</u>	<u>178,000</u>	<u>-</u>
Total Capital Tax Draw	<u>21,201,000</u>	<u>21,261,000</u>	<u>60,000</u>

TOTAL TAX DRAW	<u>190,528,000</u>	<u>204,883,000</u>	<u>14,355,000</u>
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CITY OF DELTA
2025 FINANCIAL PLAN

CORPORATE ADMINISTRATION	2024 BUDGET RESTATED	2025 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Mayor and Council	1,555,000	1,396,000	(159,000)
Office of the City Manager	1,392,000	1,381,500	(10,500)
Communications (Note 1)	1,520,500	1,667,000	146,500
Human Resources (Note 2)	2,709,000	3,045,500	336,500
Office of the City Clerk	2,137,500	2,179,500	42,000

Total Expenditures	9,314,000	9,669,500	355,500
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Revenues

WorkSafe BC Rebate (Note 2)	220,000	260,000	40,000
CUPE Recoverable	204,500	204,500	-
Board of Variance	6,000	6,000	-

Total Revenues	430,500	470,500	40,000
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Operating Tax Draw	8,883,500	9,199,000	315,500
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Note 1: Enhancements to citizen engagement and civic satisfaction

Note 2: Position transfer from Corporate Services, training enhancements (learning management system, staff training), partially offset by revenue increase

CITY OF DELTA
2025 FINANCIAL PLAN

CORPORATE SERVICES

**2024
BUDGET
RESTATED**

**2025
BUDGET**

**INCREASE
(DECREASE)**

\$

\$

\$

OPERATING

Expenditures

Corporate Planning (Note 1)	909,500	1,078,500	169,000
Climate Action and Environment	1,074,500	1,048,500	(26,000)
Legal Services/Risk Management (Note 2)	4,808,500	4,901,000	92,500
Lands Management (Note 3)	485,500	593,500	108,000
Social Services	894,000	902,000	8,000
Special Projects	214,500	214,500	-
Boundary Bay Airport	30,500	30,500	-

Total Expenditures	8,417,000	8,768,500	351,500
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Revenues

Grants	84,500	80,000	(4,500)
Legal Services Recovered	200,000	200,000	-
Insurance Premiums Recovered	131,500	131,500	-
Land and Building Leases (Note 3)	350,500	727,000	376,500
Boundary Bay Airport	93,000	93,000	-
Other	-	40,000	40,000
Transfer from Reserve	39,000	29,500	(9,500)

Total Revenues	898,500	1,301,000	402,500
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Operating Tax Draw	7,518,500	7,467,500	(51,000)
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CAPITAL

Expenditures	425,000	1,040,000	615,000
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Revenues	370,000	985,000	615,000
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Capital Tax Draw	55,000	55,000	-
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Tax Draw	7,573,500	7,522,500	(51,000)
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Note 1: Position transfer from Development

Note 2: Insurance premium increases

Note 3: Investment in Asset Management Program (lands management services), offset by lease revenue

CITY OF DELTA
2025 FINANCIAL PLAN

DEVELOPMENT	2024 BUDGET RESTATED \$	2025 BUDGET \$	INCREASE (DECREASE) \$
OPERATING			
Expenditures			
Application Centre	1,324,500	1,310,500	(14,000)
Development Services	3,055,000	3,093,000	38,000
Information and Administrative Services	835,000	830,000	(5,000)
Planning (Note 1)	4,077,000	3,794,500	(282,500)
Total Expenditures	9,291,500	9,028,000	(263,500)
Revenues			
Application Fees	770,000	770,000	-
Building and Plumbing Permits, and Other	3,568,000	3,568,000	-
Total Revenues	4,338,000	4,338,000	-
Operating Tax Draw	4,953,500	4,690,000	(263,500)

Note 1: Position transfer to Corporate Services

CITY OF DELTA
2025 FINANCIAL PLAN

ENGINEERING	2024 BUDGET RESTATED	2025 BUDGET	INCREASE (DECREASE)
	\$	\$	\$
OPERATING			
Expenditures			
Engineering Administration			
Customer Service	1,585,000	1,455,000	(130,000)
Design and Construction (Note 1)	1,011,000	1,693,000	682,000
Roads	1,178,000	1,323,500	145,500
Special Projects	546,500	339,000	(207,500)
Survey and Drafting	670,000	662,000	(8,000)
Utilities	665,500	650,500	(15,000)
	<u>5,656,000</u>	<u>6,123,000</u>	<u>467,000</u>
Engineering Operations			
Administration	1,145,000	1,127,000	(18,000)
Drainage	3,010,000	3,158,500	148,500
Dikes Maintenance	130,500	134,500	4,000
Irrigation	865,000	874,000	9,000
Labour and Supervision	4,671,500	4,765,000	93,500
Weed Control	86,500	88,000	1,500
Urban Reforestation (Note 2)	2,587,000	2,795,500	208,500
Roads and Street Maintenance (Note 2)	5,253,500	5,748,500	495,000
Yards and Building Maintenance (Note 3)	346,000	507,000	161,000
	<u>18,095,000</u>	<u>19,198,000</u>	<u>1,103,000</u>
TransLink	1,619,000	1,743,000	124,000
Recoverable Services	1,602,500	1,602,500	-
	<u>3,221,500</u>	<u>3,345,500</u>	<u>124,000</u>
Total Expenditures	<u>26,972,500</u>	<u>28,666,500</u>	<u>1,694,000</u>

Note 1: Investment in Asset Management Program (inspection, design, and management)

Note 2: Increase to Fleet and Equipment Replacement Program

Note 3: North Delta Works Yard operations

CITY OF DELTA
2025 DRAFT FINANCIAL PLAN

ENGINEERING	2024 BUDGET RESTATE	2025 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Revenues

Engineering

Customer Service	20,000	20,000	-
Filming Fees	50,000	50,000	-
Highway Use Permits	30,000	30,000	-
Telecommunications Agreements	181,500	208,000	26,500
Street Furniture	84,000	84,000	-
Other	18,000	18,000	-
	<u>383,500</u>	<u>410,000</u>	<u>26,500</u>

TransLink	1,619,000	1,743,000	124,000
Recoverable Services	<u>2,218,000</u>	<u>2,245,500</u>	<u>27,500</u>
	<u>3,837,000</u>	<u>3,988,500</u>	<u>151,500</u>

Total Revenues	<u>4,220,500</u>	<u>4,398,500</u>	<u>178,000</u>
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Operating Tax Draw	<u>22,752,000</u>	<u>24,268,000</u>	<u>1,516,000</u>
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CAPITAL

Expenditures	<u>39,443,500</u>	<u>57,975,500</u>	<u>18,532,000</u>
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Revenues	<u>27,493,500</u>	<u>46,025,500</u>	<u>18,532,000</u>
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Capital Tax Draw	<u>11,950,000</u>	<u>11,950,000</u>	<u>-</u>
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Tax Draw	<u><u>34,702,000</u></u>	<u><u>36,218,000</u></u>	<u><u>1,516,000</u></u>
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CITY OF DELTA
2025 FINANCIAL PLAN

FACILITIES AND MAJOR PROJECTS	2024 BUDGET RESTATED	2025 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Administration	255,500	232,000	(23,500)
Asset Management (Note 1)	123,000	418,000	295,000
Facilities (Notes 1 & 2)	11,915,500	12,822,500	907,000
Project Management (Note 1)	568,500	975,500	407,000

Total Expenditures	12,862,500	14,448,000	1,585,500
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Revenues	-	-	-
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Operating Tax Draw	12,862,500	14,448,000	1,585,500
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Note 1: Investment in Asset Management Program (facility management and project coordination)

Note 2: Inflationary increases to facilities (building maintenance, service contracts and utilities)

CITY OF DELTA
2025 FINANCIAL PLAN

FINANCE	2024 BUDGET RESTATE \$	2025 BUDGET \$	INCREASE (DECREASE) \$
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OPERATING

Expenditures

Administration	481,500	477,500	(4,000)
Financial Services	3,087,000	3,100,500	13,500
Financial Planning (Note 1)	2,484,500	2,842,000	357,500
Information Services (Note 2)	5,804,500	6,193,000	388,500
Grants	230,000	230,000	-
Total Expenditures	12,087,500	12,843,000	755,500

Revenues

Administration Fees	236,000	236,000	-
Tax Information Fees	100,000	100,000	-
Other Revenue	82,500	72,000	(10,500)
Total Revenues	418,500	408,000	(10,500)
Operating Tax Draw	11,669,000	12,435,000	766,000

CAPITAL

Expenditures	2,309,500	3,179,000	869,500
Revenues	2,031,500	2,891,000	859,500
Capital Tax Draw	278,000	288,000	10,000
Tax Draw	11,947,000	12,723,000	776,000

Note 1: Investment in Asset Management Program (tangible capital asset analysis and planning)

Note 2: Increase to support business systems and client services

CITY OF DELTA
2025 FINANCIAL PLAN

FIRE AND EMERGENCY SERVICES	2024 BUDGET RESTATE	2025 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Administration	1,980,000	1,901,500	(78,500)
Building	571,000	623,000	52,000
Emergency Measures	711,500	555,000	(156,500)
Equipment (Note 1)	1,925,000	2,780,000	855,000
Hazardous Material Response Program	92,000	73,000	(19,000)
Prevention	814,500	811,500	(3,000)
Suppression	31,924,500	32,240,500	316,000
Training	1,329,500	1,347,000	17,500
E-Comm (Note 2)	1,303,500	1,565,500	262,000

Total Expenditures	40,651,500	41,897,000	1,245,500
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Revenues

Prevention and Training Recovery	31,000	31,000	-
TFN Service Agreement	600,000	800,000	200,000
Transfer from Reserves	75,500	75,500	-

Total Revenues	706,500	906,500	200,000
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Operating Tax Draw	39,945,000	40,990,500	1,045,500
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CAPITAL

Expenditures	2,685,500	4,492,000	1,806,500
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Revenues	2,485,500	4,242,000	1,756,500
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Capital Tax Draw	200,000	250,000	50,000
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Tax Draw	40,145,000	41,240,500	1,095,500
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Note 1: Increase to Fleet and Equipment Replacement Program

Note 2: Increase to E-Comm levy

CITY OF DELTA
2025 FINANCIAL PLAN

PARKS, RECREATION AND CULTURE

**2024
BUDGET
RESTATED**
\$

**2025
BUDGET**
\$

**INCREASE
(DECREASE)**
\$

OPERATING

Expenditures

Administration (Note 1)	2,568,000	3,204,000	636,000
Culture and Community Development (Note 1)	2,563,000	2,779,000	216,000
Community Recreation Services (Note 1)	16,361,500	16,682,500	321,000
Parks and Planning Services (Notes 2 & 3)	6,857,500	7,619,000	761,500

Total Expenditures	28,350,000	30,284,500	1,934,500
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Revenues

Culture and Community Development	278,500	283,000	4,500
Community Recreation Services (Note 1)	7,648,000	8,293,500	645,500
Parks and Planning Services (Note 2)	335,000	750,000	415,000
Other	40,500	40,500	-
Transfer from Reserve	50,000	50,000	-

Total Revenues	8,352,000	9,417,000	1,065,000
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Operating Tax Draw	19,998,000	20,867,500	869,500
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CAPITAL

Expenditures	19,583,000	17,335,000	(2,248,000)
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Revenues	16,711,500	13,963,500	(2,748,000)
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Capital Tax Draw	2,871,500	3,371,500	500,000
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Tax Draw	22,869,500	24,239,000	1,369,500
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Note 1: Service enhancements to recreation and cultural programs, partially offset by revenue increases.
Increase funding towards aquatic programs, cultural services, recreation program, customer service,
youth and adaptive programming, and special events coordination.

Note 2: Service enhancements to park maintenance, partially offset by revenue increases

Note 3: Increase to Fleet and Equipment Replacement Program

CITY OF DELTA
2025 FINANCIAL PLAN

POLICE	2024 BUDGET RESTATED	2025 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Department Support Services	17,147,500	18,126,000	978,500
Community Policing - Patrol	17,366,500	17,800,000	433,500
Community Policing - Community Support	10,354,500	10,738,000	383,500
Investigations Bureau	6,815,000	7,025,500	210,500
Police Secondments (Note 1)	3,643,500	4,007,500	364,000
E-Comm (Note 2)	3,091,500	3,592,500	501,000
Total Expenditures	58,418,500	61,289,500	2,871,000

Revenues

Fees	380,000	560,000	180,000
Grants	116,500	145,500	29,000
Recoverables	349,000	398,000	49,000
TFN Service Agreement	3,000,000	3,000,000	-
Traffic Fine Revenue Sharing Program	1,624,000	1,624,000	-
Police Secondments (Note 1)	3,643,500	4,007,500	364,000
Total Revenues	9,113,000	9,735,000	622,000
Operating Tax Draw	49,305,500	51,554,500	2,249,000

CAPITAL

Expenditures	378,000	484,000	106,000
Revenues	200,000	306,000	106,000
Capital Tax Draw	178,000	178,000	-
Tax Draw	49,483,500	51,732,500	2,249,000

Note 1: Increase to Police secondments, offsetting revenues

Note 2: Increase to E-Comm levy

CITY OF DELTA
2025 FINANCIAL PLAN

PROPERTY USE AND COMPLIANCE	2024 BUDGET RESTATED	2025 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Business Licences	90,500	88,500	(2,000)
Bylaw Enforcement	2,367,000	2,331,500	(35,500)
Animal Control	1,322,000	1,304,500	(17,500)
Total Expenditures	3,779,500	3,724,500	(55,000)

Revenues

Business Licences	2,055,000	2,055,000	-
Bylaw Enforcement	420,000	240,000	(180,000)
Animal Control	341,000	341,000	-
Total Revenues	2,816,000	2,636,000	(180,000)
Operating Tax Draw	963,500	1,088,500	125,000

CITY OF DELTA
2025 FINANCIAL PLAN

FISCAL	2024 BUDGET RESTATE	2025 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Council Contingency	300,000	300,000	-
Fraser Valley Regional Library	4,492,000	4,690,000	198,000
Special Projects and Requirements	8,809,500	15,300,000	6,490,500
Interest	393,000	1,823,000	1,430,000
Business Improvement Association of Tsawwassen	150,500	155,000	4,500
Computer Replacement Contribution (Note 1)	-	888,500	888,500
Transfer to Reserves (Note 2)	11,310,500	13,594,500	2,284,000
Total Expenditures	25,455,500	36,751,000	11,295,500

OPERATING

Revenues

Local Government Climate Action Program	346,000	346,000	-
Community Works Fund	394,500	414,000	19,500
Payments-In-Lieu of Taxes	5,762,500	7,190,000	1,427,500
Ports Properties Compensation	436,000	440,500	4,500
Special Assessments	340,000	370,000	30,000
Investment Interest	11,373,500	13,115,500	1,742,000
Casino Revenue	1,500,000	1,500,000	-
Penalties and Interest on Taxes	1,590,000	1,840,000	250,000
Landfill	3,730,000	4,410,000	680,000
Other			
Cash-in-Lieu Contributions	600,000	600,000	-
Payroll Recoveries	373,000	373,000	-
Utility Overhead Recovery	1,100,000	1,600,000	500,000
Property and Other Sales	2,680,000	2,680,000	-
Other	103,500	103,500	-
Business Improvement Association of Tsawwassen	150,500	155,000	4,500
Transfer from Reserves	4,500,000	5,000,000	500,000
Total Revenues	34,979,500	40,137,500	5,158,000
Operating Tax Draw	(9,524,000)	(3,386,500)	6,137,500

Note 1: Contribution to Computer Equipment Replacement Program transfer from City departments

Note 2: Transfer to reserves include provisions for land and equipment sales, recreation capital investments, grant and casino revenue, facilities life-cycle maintenance, cash-in-lieu and interest revenue allocation

CITY OF DELTA
2025 FINANCIAL PLAN

UTILITIES	2024 BUDGET	2025 BUDGET	INCREASE (DECREASE)
	\$	\$	\$

OPERATING

Expenditures

Sewer Utility (Note 1)	17,520,000	24,371,000	6,851,000
Solid Waste Utility (Note 2)	9,690,500	10,126,500	436,000
Water Utility (Note 3)	30,380,000	32,264,000	1,884,000
Total Operating Expenditures	57,590,500	66,761,500	9,171,000

Revenues

Sewer Utility	17,520,000	24,371,000	6,851,000
Solid Waste Utility	9,690,500	10,126,500	436,000
Water Utility	30,380,000	32,264,000	1,884,000
Total Operating Revenues (Note 4)	57,590,500	66,761,500	9,171,000

Operating Tax Draw	-	-	-
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Note 1: Sewer utility provides a sanitary system and funding to Metro Vancouver for wastewater treatment

Note 2: Solid waste utility provides curbside collection and disposal services for garbage, green waste and recycling

Note 3: Water utility provides a water distribution system and funding to purchase water from Metro Vancouver

Note 4: Utility revenues are mainly from utility flat and metered fees, recycling revenues, and recoveries

CITY OF DELTA 2025 CAPITAL PLAN

2025 CAPITAL PLAN SUMMARY NEW CAPITAL PROJECTS LISTED BY DEPARTMENT		FUNDING SOURCES									
		2025 Tax Draw				2025 Utility Rates		Reserves		Other Funding	
Total		Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CIVIC BUILDINGS	68,630,000				5,168,500			944,500	1,255,000	1,262,000	60,000,000
CLIMATE ACTION AND ENVIRONMENT	1,040,000				55,000				835,000		150,000
ENGINEERING	57,975,500	3,992,000	4,921,000	3,037,000		6,783,000	6,228,000	500,000	6,292,000	17,422,500	8,800,000
FINANCE / INFORMATION SERVICES	3,179,000				288,000	30,000	25,000	295,000	2,541,000		
FIRE AND EMERGENCY SERVICES	4,492,000				250,000			814,000	3,428,000		
PARKS, RECREATION AND CULTURE	17,335,000				3,371,500			1,030,000	7,413,500	5,495,000	25,000
POLICE	484,000				178,000				306,000		
TOTAL 2025 NEW CAPITAL PROJECTS	153,135,500	3,992,000	4,921,000	3,037,000	9,311,000	6,813,000	6,253,000	3,583,500	22,070,500	24,179,500	68,975,000
CORPORATE PROVISION	20,000,000								20,000,000		
CAPITAL PROJECTS CARRIED FORWARD PROVISION	55,000,000								55,000,000		
TOTAL 2025 CAPITAL PROJECTS	228,135,500	3,992,000	4,921,000	3,037,000	9,311,000	6,813,000	6,253,000	3,583,500	97,070,500	24,179,500	68,975,000

CITY OF DELTA 2025 CAPITAL PLAN

2025 Capital Plan			FUNDING SOURCES								
			2025 Tax Draw			2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CIVIC BUILDINGS											
BLDG - 1	Roof, Electrical, Envelope and Mechanical System Replacements	3,835,000			3,275,000				160,000 Reserve (CWFF-General) 400,000 Community Works Fund		
BLDG - 2	Building Retrofits and Upgrades	680,000			430,000				250,000 Community Works Fund		
BLDG - 3	Mechanical Upgrades and Renewals	325,000							325,000 Reserve - Building		
BLDG - 4	Emerging Building Issues	250,000			250,000						
BLDG - 5	Building Design Development	190,000			120,000				70,000 Reserve (Building - Other)		
BLDG - 6	Hawthorne Park Fieldhouse	1,700,000			93,500			344,500		1,262,000 DCC (P-005)	
BLDG - 7	Delta Libraries - Interior Capital Maintenance and Experience Updates	100,000			50,000				50,000 Library Reserve		
BLDG - 8	Facilities Parking Lot Renewal (Sungod Recreation Centre Renewal and Designs for Parks)	950,000			950,000						
BLDG - 9	Works Yard Upgrades	600,000						600,000			
BLDG - 10	Winskill Aquatic and Fitness Centre (multi-year project, total cost \$130.0M) (Note 1)	60,000,000									60,000,000 Capital Borrowing
TOTAL CIVIC BUILDINGS		68,630,000			5,168,500			944,500	1,255,000	1,262,000	60,000,000

Note 1: Design work will be finalized in early 2025 with construction to begin in mid-2025. Potential funding sources, such as grants and Development Cost Charges (DCCs,) may be applied to the project as needed. Project completion is planned for the end of 2027.

CITY OF DELTA 2025 CAPITAL PLAN

2025 Capital Plan			FUNDING SOURCES								
			2025 Tax Draw			2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CLIMATE ACTION AND ENVIRONMENT											
CAE - 1	Burns Bog Improvement Works	80,000			55,000				25,000 Local Government Climate Action Reserve		
CAE - 2	Urban Forest Inventory	50,000							50,000 Reserve (Trees)		
CAE - 3	Stream Assessments	150,000									150,000 Capacity Funding for Local Government Housing Initiatives Grant
CAE - 4	Fleet Electric Vehicle Charging Stations	280,000							280,000 Local Government Climate Action Reserve		
CAE - 5	Energy and Greenhouse Gas Emissions Reduction	400,000							400,000 Local Government Climate Action Reserve		
CAE - 6	Community Energy and Emissions Plan (CEEP) Implementation	80,000							80,000 Local Government Climate Action Reserve		
TOTAL CLIMATE ACTION AND ENVIRONMENT		1,040,000			55,000				835,000		150,000

CITY OF DELTA 2025 CAPITAL PLAN

2025 Capital Plan			FUNDING SOURCES									
			2025 Tax Draw				2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
ROADS - 1	96 Avenue Roadway Improvements (116 Street to 120 Street)	3,700,000		2,184,000	200,000			6,000		78,000 Cash in Lieu	614,000 DCC (S-023)	618,000 TransLink (BICCs) *
ROADS - 2	7A Avenue Roadway Improvements (52 Street to 53 Street)	880,000	110,000	730,000	40,000							
ROADS - 3	Neighbourhood Road Improvements Program - Design	440,000		87,000	12,000		25,500	16,000		10,000 Water Reserve	104,000 DCC (R-008) 37,000 DCC (D-003) 49,500 DCC (W-003) 99,000 DCC (S-003)	
ROADS - 4	Rural Road Improvements Program (112 Street - Phase 2)	1,150,000	1,000,000		150,000							
ROADS - 5	Road Rehabilitation (Paving) (120 Street (64 Avenue to 66 Avenue) and Other Paving Projects)	1,300,000								300,000 Soil Deposit		1,000,000 TransLink (Rehabilitation) *
ROADS - 6	Roads Capital Project Development and Programming	89,000	89,000									
ROADS - 7	Bridge, Culvert and Retaining Wall Maintenance	785,000	400,000	335,000								50,000 TransLink (Structures) *
ROADS - 8	Cycle Infrastructure (56 Street Muti-Use Path, River Road Protected Cycling, 12 Avenue Muti-Use Path, and Cycling Education)	2,811,000	100,000	511,000							371,000 DCC (R-007) 272,000 DCC (R-014)	1,003,000 TransLink (MRNB) * 554,000 TransLink (BICCs) *
ROADS - 9	Lighting, Bus Stops, and Accessibility Improvements	990,000	640,000									100,000 TransLink (TRRIP) * 150,000 TransLink (BSR) * 100,000 TransLink (O&M) *
ROADS - 10	Neighbourhood Traffic Management and Crosswalks	610,000	20,000	590,000								
ROADS - 11	Traffic Control - Signals & Devices	200,000	200,000									
ROADS - 12	Roads Right-of-Way Program	100,000	100,000									

CITY OF DELTA 2025 CAPITAL PLAN												
2025 Capital Plan			FUNDING SOURCES									
			2025 Tax Draw				2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
ROADS - 13	Sidewalk Improvements Program (112A Street and 88 Avenue, Gilmour Crescent, and Derwent Way)	1,345,000	1,145,000	200,000								
ROADS - 14	Ongoing and Emerging Traffic Management	422,000	148,000	274,000								
ROADS SUBTOTAL		14,822,000	3,952,000	4,911,000	402,000		25,500	22,000		388,000	1,546,500	3,575,000

*Translink Grant Programs:

BICCs - Bicycle Infrastructure Capital Cost Share

Rehabilitation - Pavement Rehabilitation in the Major Road Network

Structures - Structure Replacements and Upgrades on Major Road Network

MRNB - Major Road Network & Bike Cost Share

TRRIP - Transit Related Road Infrastructure Program

BSR - Bus Speed and Reliability

O&M - Operations and Maintenance of the Major Road Network

CITY OF DELTA 2025 CAPITAL PLAN												
2025 Capital Plan			FUNDING SOURCES									
			2025 Tax Draw				2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
DRAINAGE - 1	84 Street Pump Station	14,000,000			105,000						10,095,000 DCC (D-002)	3,800,000 Disaster Mitigation and Adaptation Fund Grant
DRAINAGE - 2	Infrastructure Renewal Program	500,000			500,000							
DRAINAGE - 3	Brandrith Pump Station Backup Power Supply	800,000			400,000							400,000 Tsawwassen First Nation
DRAINAGE - 4	Cougar Creek Enhancements	150,000			150,000							
DRAINAGE - 5	BMP Implementation and Drainage Improvements	30,000			30,000							
DRAINAGE - 6	Drainage Capital Project Design Development	50,000			50,000							
DRAINAGE - 7	Ongoing and Emerging Issues	160,000			160,000							
DRAINAGE SUBTOTAL		15,690,000			1,395,000						10,095,000	4,200,000

CITY OF DELTA 2025 CAPITAL PLAN

2025 Capital Plan			FUNDING SOURCES									
			2025 Tax Draw				2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
WATER - 1	Brandy Drive Neighbourhood Watermain Upgrade	1,200,000					1,200,000					
WATER - 2	80A Avenue and 111B Street Neighbourhood Watermain Upgrade	1,250,000					1,250,000					
WATER - 3	Trenant Lane Watermain Relocation	150,000					150,000					
WATER - 4	53 Street Neighbourhood Watermain Upgrade	900,000					454,500				445,500 DCC (W-010)	
WATER - 5	Evergreen Lane Watermain Upgrade	260,000					260,000					
WATER - 6	57 Street Neighbourhood Watermain Upgrade	1,300,000					656,500				643,500 DCC (W-011)	
WATER - 7	4A Avenue Neighbourhood Watermain Upgrade	1,160,000					1,160,000					
WATER - 8	Tamboline Road Watermain Upgrade (Phase 2)	650,000					650,000					
WATER - 9	Watershed Park Pump Station Upgrades	900,000								900,000 Reserve (64 Ave Reservoir)		
WATER - 10	Water Capital Project Design Development	46,500					46,500					
WATER - 11	Flow Tests, Hydrant Changeovers and New Hydrants	50,000					50,000					
WATER - 12	Water Meters, Meter Replacement and Conservation Program	880,000					344,000			536,000 Water Reserve		
WATER - 13	South Delta Emergency Water Supply	80,000					80,000					
WATER - 14	Ongoing and Emerging Issues	205,000					205,000					
WATER SUBTOTAL		9,031,500					6,506,500			1,436,000	1,089,000	

CITY OF DELTA 2025 CAPITAL PLAN

2025 Capital Plan			FUNDING SOURCES									
			2025 Tax Draw				2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
SEWER - 1	49A Avenue and 59 Street Sewer Upgrade	1,150,000						581,000			569,000 DCC (S-014)	
SEWER - 2	Tilbury Sanitary Sewer Forcemain Twinning (Phase 2)	4,000,000						3,109,000			891,000 DCC (S-002)	
SEWER - 3	56 Street Sewer Upgrade	916,500						454,500		16,500 Cash in Lieu	445,500 DCC (S-001)	
SEWER - 4	Scottsdale Sanitary Pump Station and Forcemain	3,000,000						11,000		202,500 Sewer Reserve	2,786,500 DCC (S-008)	
SEWER - 5	Minor Works and Pump Station Improvements	700,000						700,000				
SEWER - 6	Sanitary Sewer Studies and Inventory	40,000						40,000				
SEWER - 7	Sewer Capital Project Design Development	245,000						245,000				
SEWER - 8	Sanitary Inflow / Infiltration Program	150,000						150,000				
SEWER - 9	Ongoing and Emerging Issues	260,500						260,500				
SEWER SUBTOTAL		10,462,000						5,551,000		219,000	4,692,000	

CITY OF DELTA 2025 CAPITAL PLAN

2025 Capital Plan			FUNDING SOURCES									
			2025 Tax Draw				2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
PROJ CU - 1	CCTV Inspection and Repair Program	500,000			100,000			400,000				
PROJ CU - 2	Utilities Right-of-Way Program	90,000			30,000		30,000	30,000				
PROJ CU - 3	Archaeology	100,000			35,000		35,000	30,000				
PROJ CU - 4	Utilities SCADA Upgrades	250,000			50,000		100,000	100,000				
PROJ CU - 5	Steep Slopes Ongoing and Emerging Issues	120,000			60,000		30,000	30,000				
PROJ CU - 6	Neighbourhood Servicing Plans	120,000	30,000		30,000		30,000	30,000				
PROJ CU - 7	Utilities Modelling Update	50,000					16,000	25,000		9,000 Cash in Lieu		
IRRIGATION - 1	Irrigation / Drainage Program	225,000			123,000 Drainage 102,000 Irrigation							
IRRIGATION - 2	Irrigation Canal Improvements (West of 72 Street) and Other Upgrades	2,750,000			700,000					1,025,000 Drainage and Irrigation Reserves		1,025,000 Agricultural Water Infrastructure Grant
ENG EQUIP - 1	Equipment Replacement	2,590,000								2,590,000 Equipment Reserve		
ENG EQUIP - 2	Extreme Weather Preparedness Equipment	500,000							500,000			
ENG EQUIP - 3	Survey Equipment	50,000	10,000	10,000	10,000		10,000	10,000				
ENG OTHER - 1	Urban Reforestation	625,000								625,000 Reserve (Trees)		
OTHER SUBTOTAL		7,970,000	40,000	10,000	1,240,000		251,000	655,000	500,000	4,249,000		1,025,000
TOTAL ENGINEERING		57,975,500	3,992,000	4,921,000	3,037,000		6,783,000	6,228,000	500,000	6,292,000	17,422,500	8,800,000

CITY OF DELTA 2025 CAPITAL PLAN											
2025 Capital Plan			FUNDING SOURCES								
			2025 Tax Draw			2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
FINANCE / INFORMATION SERVICES											
FIN - 1	Data Processing Facilities & Equipment	278,000			278,000						
FIN - 2	City Information Systems Updates	1,981,000							1,981,000 Equipment Reserve		
FIN - 3	Digital Steering Committee Project: Document Management Strategy	100,000						100,000			
FIN - 4	Geographic Information System (GIS) & Data Services	65,000			10,000	30,000	25,000				
FIN - 5	Delta Police Information Systems Updates	260,000							260,000 Equipment Reserve		
FIN - 6	Fibre Optics	495,000						195,000	300,000 Reserve - Building		
TOTAL FINANCE / INFORMATION SERVICES		3,179,000			288,000	30,000	25,000	295,000	2,541,000		

CITY OF DELTA 2025 CAPITAL PLAN											
2025 Capital Plan			FUNDING SOURCES								
			2025 Tax Draw			2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
FIRE AND EMERGENCY SERVICES											
FIRE - 1	Vehicle and Equipment Replacement	2,780,000							2,780,000 Equipment Reserve		
FIRE - 2	Firefighter Turnout Gear	200,000			200,000						
FIRE - 3	Minor Equipment, Office Equipment and Furniture	50,000			50,000						
FIRE - 4	Self Contained Breathing Apparatus (SCBA) Replacement	1,462,000						814,000	200,000 Equipment Reserve 448,000 Reserve (Fire - Other)		
TOTAL FIRE AND EMERGENCY SERVICES		4,492,000			250,000			814,000	3,428,000		

CITY OF DELTA 2025 CAPITAL PLAN

2025 Capital Plan			FUNDING SOURCES								
			2025 Tax Draw			2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
PARKS, RECREATION AND CULTURE											
PR&C - 1	Parks Branch Repair Capital - Fencing, Fixed Amenities & Other	775,000			725,000				50,000 Reserve (PRC - Other)		
PR&C - 2	Recreation Facilities - Space Upgrades and Equipment	510,000							370,000 Reserve (Life Cycle Replacement) 140,000 Reserve (Facility Refurbishment)		
PR&C - 3	Playground Renewal Program	450,000			450,000						
PR&C - 4	Backstop Replacement Program	250,000			110,000				140,000 Reserve (PRC - Other)		
PR&C - 5	Enclosed Off-Leash Dog Parks	50,000			50,000						
PR&C - 6	Parks Drainage and Irrigation	450,000			115,000					335,000 DCC (P-005)	
PR&C - 7	Mobility and Accessibility	200,000			69,000				131,000 Reserve (PRC - Other)		
PR&C - 8	Public Art Program	125,000			100,000				25,000 Reserve (PRC - Other)		
PR&C - 9	Community Collaboration and Cost Sharing Projects	100,000							75,000 Reserve (PRC - Other)		25,000 Other (Private Funds)
PR&C - 10	Parks, Recreation and Culture Master Plan Update	300,000			115,000					185,000 DCC (P-007)	
PR&C - 11	Delta School District Playground Partnership	75,000							75,000 Reserve (PRC - Other)		
PR&C - 12	Synthetic Turf Replacement Program - Dugald Morrison Park (multi-year project, total cost \$1.5M)	500,000			500,000						
PR&C - 13	Wellington Point Park Upgrades (multi-year project, total cost \$1.9M)	1,050,000							1,050,000 Reserve (PRC - Other)		
PR&C - 14	Parks Renewal and Upgrades - Cromie Park (multi-year project, total cost \$7.1M)	2,500,000						644,000		1,856,000 DCC (P-005)	

CITY OF DELTA 2025 CAPITAL PLAN

2025 Capital Plan			FUNDING SOURCES								
			2025 Tax Draw			2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
PARKS, RECREATION AND CULTURE											
PR&C - 15	Park Renewal and Upgrades - Annieville Park (multi-year project, total cost \$3.7M)	2,000,000						386,000	500,000 Community Amenity Contribution	1,114,000 DCC (P-006)	
PR&C - 16	Sports Field Lighting Renewal - Dennison Park	1,000,000			1,000,000						
PR&C - 17	School Field Enhancements - South Delta Secondary School (multi-year project, total cost \$1.6M)	1,500,000							1,500,000 Growing Communities Fund		
PR&C - 18	Mid-year Priorities	500,000			137,500				362,500 Reserve (PRC - Other)		
PR&C - 19	Ladner Bike Park Relocation	500,000							500,000 Developer Contribution		
PR&C - 20	Ladner Waterfront Revitalization - Chisholm Street Wharf and Park Planning (multi-year project, total cost \$5.6M)	4,500,000							833,000 Reserve (PRC - Other) 1,662,000 Reserve - Other	2,005,000 DCC (P-005)	
TOTAL PARKS, RECREATION AND CULTURE		17,335,000			3,371,500			1,030,000	7,413,500	5,495,000	25,000

CITY OF DELTA 2025 CAPITAL PLAN

2025 Capital Plan			FUNDING SOURCES								
			2025 Tax Draw			2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
POLICE											
POLICE - 1	Police Vehicle Replacement	306,000							306,000 Equipment Reserve		
POLICE - 2	Office and Computer Equipment and Furniture	68,000			68,000						
POLICE - 3	Protective Vests and Police Equipment	110,000			110,000						
TOTAL POLICE		484,000			178,000				306,000		

CITY OF DELTA 2025 CAPITAL PLAN											
2025 Capital Plan			FUNDING SOURCES								
			2025 Tax Draw			2025 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CORPORATE											
CORP - 1	Capital Contingency	10,000,000							10,000,000 Provision		
CORP - 2	Land Acquisitions	10,000,000							10,000,000 Provision		
TOTAL CORPORATE		20,000,000							20,000,000		